

START OF TRANSCRIPT

[00:00:25] UM,  
[00:00:29] ALL RIGHT. THIS IS COMMISSION PRESIDENT  
[00:00:31] SAM CHO CONVENING THE SPECIAL MEETING OF  
[00:00:33] MAY 9, 2023. THE TIME IS 10:03 A.M..  
[00:00:37] WE'RE MEETING IN PERSON  
[00:00:39] TODAY AT THE PORT OF SEATTLE  
[00:00:40] HEADQUARTERS BUILDING, COMMISSION  
[00:00:41] CHAMBERS AND VIRTUALLY VIA MICROSOFT  
[00:00:43] TEAMS. PRESENT WITH ME TODAY ARE  
[00:00:45] COMMISSIONER CALKINS, FELLEMAN AND  
[00:00:47] MOHAMMED, WHO ARE CURRENTLY GATHERED IN  
[00:00:49] THE EXECUTIVE SESSION ROOM AWAITING THE  
[00:00:51] OPENING OF THE PUBLIC MEETING.  
[00:00:53] COMMISSIONER MOHAMMED IS RECUSED FROM  
[00:00:55] PARTICIPATING IN THE SECOND ITEM FOR  
[00:00:56] DISCUSSION TODAY. WE'LL NOW RECESS INTO  
[00:00:59] THE EXECUTIVE SESSION TO DISCUSS TWO  
[00:01:01] ITEMS REGARDING LITIGATION AND OR  
[00:01:03] POTENTIAL LITIGATION OR LEGAL RISK.  
[00:01:05] PIER RCW 42.30.110, SUB ONE,  
[00:01:08] SUB I FOR APPROXIMATELY 90 MINUTES, AND  
[00:01:11] WE WILL RECONVENE INTO PUBLIC SESSION AT  
[00:01:13] NOON. THANK YOU.  
[00:01:22] THIS IS COMMISSION PRESIDENT SAM CHO  
[00:01:24] RECONVENING THE SPECIAL MEETING OF  
[00:01:27] MAY 9, 2023. THE TIME IS 12:05 P.M..  
[00:01:29] WE'RE MEETING IN PERSON TODAY AT THE  
[00:01:31] PORT OF SEATTLE HEADQUARTERS BUILDING,  
[00:01:32] COMMISSION CHAMBERS AND VIRTUALLY VIA  
[00:01:34] MICROSOFT TEAMS. CLERK HART, PLEASE CALL  
[00:01:37] THE ROLL OF ALL COMMISSIONERS IN  
[00:01:38] ATTENDANCE. THANK YOU. MR.  
[00:01:40] COMMISSIONER. PRESIDENT, BEGINNING WITH  
[00:01:42] COMMISSIONER CALKINS? HERE.  
[00:01:49] THANK YOU. IS IT WORKING NOW? I THINK IT  
[00:01:51] IS. OKAY. THANK YOU. COMMISSIONER CHO?  
[00:01:55] PRESENT. THANK YOU. COMMISSIONER  
[00:01:57] MOHAMMED? PRESENT. THANK YOU. AND WE DO  
[00:01:59] EXPECT COMMISSIONER FELLEMAN TO BE  
[00:02:01] JOINING US SHORTLY. COMMISSIONER  
[00:02:03] HASEGAWA IS ABSENT AND EXCUSED FROM THIS  
[00:02:05] MEETING. GREAT, THANK YOU. A FEW  
[00:02:07] HOUSEKEEPING ITEMS BEFORE WE BEGIN. FOR  
[00:02:10] EVERYONE IN THE MEETING ROOM, PLEASE  
[00:02:11] TURN YOUR CELL PHONES TO SILENT. FOR  
[00:02:14] ANYONE PARTICIPATING ON MICROSOFT TEAMS,  
[00:02:17] PLEASE MUTE YOUR SPEAKERS. WHEN NOT  
[00:02:18] ACTIVELY SPEAKING OR PRESENTING, PLEASE  
[00:02:20] KEEP YOUR CAMERAS OFF UNLESS YOU ARE A  
[00:02:22] MEMBER OF THE COMMISSION OR EXECUTIVE  
[00:02:23] DIRECTOR PARTICIPATING VIRTUALLY OR ARE  
[00:02:26] A MEMBER OF STAFF IN A PRESENTATION  
[00:02:28] INTERACTIVELY ADDRESSING THE COMMISSION.  
[00:02:30] MEMBERS OF THE PUBLIC ADDRESSING THE  
[00:02:32] COMMISSION DURING THE PUBLIC COMMENT MAY  
[00:02:33] TURN ON THEIR CAMERAS WHEN THEIR NAME IS  
[00:02:35] CALLED TO SPEAK AND WILL TURN THEM BACK  
[00:02:37] OFF AGAIN AT THE CONCLUSION OF THE  
[00:02:38] REMARKS. FOR ANYONE AT THE DIOCESE HERE  
[00:02:41] TODAY, PLEASE TURN OFF THE SPEAKERS ON  
[00:02:43] ANY COMPUTERS AND SILENCE YOUR DEVICES.

[00:02:45] PLEASE ALSO REMEMBER TO ADDRESS YOUR  
[00:02:47] REQUEST TO BE RECOGNIZED, TO SPEAK  
[00:02:49] THROUGH THE CHAIR AND WAIT TO SPEAK  
[00:02:50] UNTIL YOU HAVE BEEN RECOGNIZED. YOU WILL  
[00:02:52] TURN YOUR MICROPHONES ON AND OFF AS  
[00:02:54] NEEDED. ALL THE ITEMS NOTED HERE WILL  
[00:02:56] ENSURE A SMOOTHER MEETING. THANK YOU.  
[00:02:59] ALL VOTES TODAY WILL BE TAKEN BY THE  
[00:03:00] ROLL CALL METHOD, SO IT'S CLEAR THAT FOR  
[00:03:03] ANYONE PARTICIPATING VIRTUALLY HOW VOTES  
[00:03:05] ARE CAST? COMMISSIONER WILL SAY AYE OR  
[00:03:07] NAY WHEN THEIR NAME IS CALLED. WE ARE  
[00:03:09] MEETING ON THE ANCENSTORAL LANDS AND  
[00:03:11] WATERS OF THE COAST-SALISH PEOPLE WITH  
[00:03:12] WHOM WE SHARE A COMMITMENT TO STEWARD  
[00:03:14] THESE NATURAL RESOURCES FOR FUTURE  
[00:03:15] GENERATIONS. THIS MEETING IS BEING  
[00:03:17] DIGITALLY RECORDED AND MAY BE VIEWED OR  
[00:03:19] HEARD AT ANY TIME ON THE PORT'S WEBSITE  
[00:03:21] AND MAY BE REBROADCAST BY KING COUNTY  
[00:03:24] TELEVISION. PLEASE STAND OR JOIN US FOR  
[00:03:26] THE PLEDGE OF ALLEGIANCE.  
[00:03:30] PLEDGE ALLEGIANCE TO THE FLAG OF THE  
[00:03:33] UNITED STATES OF AMERICA AND TO THE  
[00:03:35] REPUBLIC FOR WHICH IT STANDS ONE NATION  
[00:03:39] UNDER GOD INDIVISIBLE.  
[00:03:47] ALL RIGHT, FIRST ITEM OF BUSINESS TODAY  
[00:03:50] IS APPROVAL OF THE AGENDA. AS A  
[00:03:53] REMINDER, IF A COMMISSIONER WISHES TO  
[00:03:55] COMMENT FOR OR AGAINST AN ITEM ON THE  
[00:03:56] CONSENT AGENDA, IT'S NOT NECESSARY TO  
[00:03:58] PULL THE ITEM FROM THE CONSENT AGENDA.  
[00:04:01] RATHER, A COMMISSIONER MAY OFFER  
[00:04:02] SUPPORTING OR OPPOSING COMMENTS ONCE THE  
[00:04:04] MOTION TO APPROVE THE CONSENT AGENDA IS  
[00:04:06] ON THE FLOOR AND BEFORE THE VOTE IS  
[00:04:07] TAKEN. HOWEVER, IF A COMMISSIONER WANTS  
[00:04:09] TO ASK QUESTIONS OF STAFF OR WISHES TO  
[00:04:11] HAVE A DIALOGUE ON A CONSENT AGENDA  
[00:04:12] ITEM, IT IS APPROPRIATE TO REQUEST THE  
[00:04:14] ITEM TO BE PULLED FOR SEPARATE  
[00:04:16] DISCUSSION. I'LL ALSO NOTE THAT ITEM  
[00:04:18] EIGHT C ON THE CONSENT AGENDA IS THE NEW  
[00:04:20] EXECUTIVE DIRECTOR DELEGATION APPROVALS  
[00:04:22] MEMO. THERE IS NO ACTION FOR THE  
[00:04:24] COMMISSION ASSOCIATED WITH THIS MEMO AND  
[00:04:26] THE MEMO WILL BE PROVIDED MONTHLY FOR  
[00:04:27] INFORMATIONAL PURPOSES. ARE THERE ANY  
[00:04:30] ITEMS TO BE PULLED FROM THE CONSENT  
[00:04:31] AGENDA OR ANY MOTIONS TO ARRANGE THE  
[00:04:33] ORDERS OF THE DAY? SEEING NONE.  
[00:04:36] COMMISSIONERS, THE QUESTION IS NOW  
[00:04:38] APPROVAL OF THE AGENDA. IS THERE A  
[00:04:39] MOTION TO APPROVE THE AGENDA AS  
[00:04:41] PRESENTED?  
[00:04:44] SO MOVED. SECOND.  
[00:04:48] ALL RIGHT, THE MOTION HAS BEEN MADE AND  
[00:04:50] SECONDED. IS THERE ANY OBJECTION TO THE  
[00:04:52] APPROVAL OF THE AGENDA AS PRESENTED?  
[00:04:56] EXCELLENT. HEARING NONE. THE AGENDA IS  
[00:04:59] APPROVED. NEXT ON OUR AGENDA IS THE  
[00:05:01] EXECUTIVE DIRECTOR'S REPORT. EXECUTIVE  
[00:05:03] DIRECTOR METRUCK, YOU HAVE THE FLOOR.

[00:05:07] PRESIDENT CHO. COMMISSIONERS, GOOD  
[00:05:08] AFTERNOON. I'D LIKE TO BEGIN MY REPORT  
[00:05:10] BY WISHING EVERYONE A HAPPY ASIAN  
[00:05:12] AMERICAN, NATIVE, HAWAIIAN, AND PACIFIC  
[00:05:14] ISLANDER HERITAGE MONTH. DURING MAY, WE  
[00:05:17] TAKE TIME TO HONOR, RECOGNIZE AND  
[00:05:18] CELEBRATE THE INNUMERABLE CONTRIBUTIONS,  
[00:05:20] VIBRANT CULTURES AND RICH HERITAGE OF  
[00:05:22] ASIAN AMERICANS AND NATIVE HAWAIIAN AND  
[00:05:25] PACIFIC ISLANDER COMMUNITIES. OUR HOME  
[00:05:27] OF ASIANS AND PACIFIC ISLANDERS EMPLOYEE  
[00:05:30] RESOURCE GROUP KNOWN AS HAPPY IS HOSTING  
[00:05:32] SEVERAL EVENTS THIS MONTH AND DETAILS  
[00:05:34] CAN BE FOUND ON OUR COMPASS WEBSITE.  
[00:05:37] OUR ASIAN AMERICAN, NATIVE HAWAIIAN AND  
[00:05:39] PACIFIC ISLANDER EMPLOYEES ARE IMPORTANT  
[00:05:41] VOICES HERE AT THE PORT. AND THAT  
[00:05:43] INCLUDES OUR COMMISSIONER PRESIDENT CHO  
[00:05:45] AND VICE PRESIDENT HASAGAWA. I LOOK  
[00:05:48] FORWARD TO THE ADOPTION OF A  
[00:05:49] PROCLAMATION IN SUPPORT OF THE ASIAN  
[00:05:51] AMERICAN, NATIVE HAWAIIAN AND PACIFIC  
[00:05:53] ISLANDER HERITAGE MONTH AT OUR NEXT  
[00:05:56] COMMISSIONER MEETING. IN ADDITION,  
[00:05:59] THIS WEEK WE JOINED PUBLIC ORGANIZATIONS  
[00:06:01] AND AGENCIES ACROSS THE COUNTRY IN  
[00:06:03] CELEBRATING NATIONAL PUBLIC SERVICE  
[00:06:05] RECOGNITION WEEK. EVERY DAY, PUBLIC  
[00:06:07] SERVANTS ACROSS GOVERNMENT WORK TO SOLVE  
[00:06:09] BIG CHALLENGES AND CONTRIBUTE TO  
[00:06:12] SOMETHING BIGGER THAN THEMSELVES. FOR  
[00:06:14] ME, PUBLIC SERVICE IS MORE THAN A JOB.  
[00:06:16] IT'S A CALKINS, AND I CONSIDER IT A TRUE  
[00:06:18] VOCATION. THIS WEEK IS TIME TO CELEBRATE  
[00:06:20] AND THANK DEDICATED PUBLIC SERVANTS FROM  
[00:06:22] FEDERAL, STATE, LOCAL AND TRIBAL  
[00:06:24] GOVERNMENTS ACROSS THE COUNTRY. THIS  
[00:06:26] YEAR, WE HAVE A SPIRIT WEEK WITH EACH  
[00:06:28] DAY FEATURING A UNIQUE THEME. WE'LL ALSO  
[00:06:31] WORK TO GET MEMBERS OF THE EXECUTIVE  
[00:06:33] LEADERSHIP TEAM OUT INTO THE VARIOUS  
[00:06:34] PORT SITES TO VISIT WITH AND THANK THE  
[00:06:37] STAFF FOR ALL THEIR WORK. I ENCOURAGE  
[00:06:39] ALL EMPLOYEES TO CELEBRATE IN ANY WAY  
[00:06:41] YOU CAN WHETHER YOU'RE WORKING IN PERSON  
[00:06:43] OR REMOTELY. AS I HAVE SAID BEFORE,  
[00:06:46] OUR EMPLOYEES ARE WHAT MAKE THE PORT  
[00:06:48] GREAT, AND I THANK THEM FOR THEIR  
[00:06:50] SERVICE EVERY DAY. IT IS BECAUSE OF  
[00:06:54] THIS OUTSTANDING SERVICE BY OUR PORT  
[00:06:55] EMPLOYEES THAT OUR FIRST QUARTER  
[00:06:57] PERFORMANCE FOR 2023 WAS VERY STRONG.  
[00:07:00] WE HAVE TRANSMITTED TO YOU COMMISSIONERS  
[00:07:02] LAST WEEK THE DETAILED FINANCIAL REPORT,  
[00:07:04] BUT I'D LIKE TO PROVIDE A FEW HIGHLIGHTS  
[00:07:06] HERE. SEA PASSENGER VOLUMES CONTINUE  
[00:07:09] TO REBOUND AND ARE EXPECTED TO BE 6.4%  
[00:07:13] HIGHER THAN LAST YEAR AND JUST 5.7%  
[00:07:16] LOWER THAN 2019. NON AERONAUTICAL  
[00:07:19] REVENUES ARE ANTICIPATED TO EXCEED THE  
[00:07:21] BUDGET DUE TO HIGHER REVENUES IN MOST  
[00:07:23] LINES OF BUSINESSES ON THE SEAPORT SIDE,  
[00:07:27] A TOTAL OF 289 CRUISE SAILINGS WITH 1.4

[00:07:30] MILLION REVENUE PASSENGERS ARE EXPECTED  
[00:07:32] IN 2023, AND FISHING, COMMERCIAL AND  
[00:07:35] RECREATIONAL MARINAS ARE EXPECTED TO  
[00:07:36] EXCEED REVENUE TARGETS. HOWEVER, GRAIN  
[00:07:40] VOLUME IS PROJECTED TO BE DOWN 35% DUE  
[00:07:43] TO LOWER DEMAND FROM CHINA, AND THE  
[00:07:45] CONFERENCE CENTER VOLUME IS ESTIMATED TO  
[00:07:47] BE DOWN BY 12% DUE TO EVENTS AND  
[00:07:49] CONFERENCE CENTER CANCELLATIONS EARLIER  
[00:07:51] THIS YEAR, OVERALL OPERATING EXPENSES  
[00:07:54] WERE 13.9 MILLION, OR 10.4% FAVORABLE  
[00:07:58] TO THE BUDGET IN THE FIRST QUARTER OF  
[00:08:00] 2023. FOR THE FULL YEAR, WE ARE  
[00:08:03] PROJECTING OPERATING EXPENSES TO BE 5.3  
[00:08:05] MILLION OVER THE PUGET AND OPERATING  
[00:08:07] EXPENSES, REVENUES TO BE 5.3 MILLION  
[00:08:11] OVER THE BUDGET AND OPERATING EXPENSES  
[00:08:12] TO BE 4.1 MILLION FAVORABLE TO THE  
[00:08:15] BUDGET. WE ARE ALSO FORECASTING TO SPEND  
[00:08:17] OVER \$500 MILLION ON CAPITAL SPENDING IN  
[00:08:20] 2023. WE WILL CONTINUE TO TRACK OUR  
[00:08:23] PERFORMANCE COMPARED TO OUR BUDGET AND  
[00:08:25] LOOK FORWARD TO REPORTING TO YOU TRENDS  
[00:08:27] AT THE END OF THE SECOND QUARTER.  
[00:08:31] FOLLOWING TURNING TO ANOTHER SUBJECT,  
[00:08:33] WHICH IS ELECTRIFICATION OF OUR  
[00:08:34] WATERFRONT FOLLOWING THE FIRST  
[00:08:36] SUCCESSFUL TERMINAL FIVE VESSEL SHORE  
[00:08:38] POWER PLUGIN ON APRIL 10, I WANT TO  
[00:08:41] CONGRATULATE EVERYONE INVOLVED FOR  
[00:08:43] SECOND SUCCESSFUL SCROLL POWER  
[00:08:45] CONNECTION ON APRIL 25. AS WE KNOW,  
[00:08:48] HAVING CARGO SHIPS PLUG IN AT BERTH IS A  
[00:08:50] KEY TO OUR EFFORTS TO ACHIEVE OUR  
[00:08:52] NORTHWEST PORT'S CLEAN AIR STRATEGY  
[00:08:54] THROUGH THE NORTHWEST SEAPORT ALLIANCE.  
[00:08:57] THE SECOND SUCCESSFUL PLUGIN IS ANOTHER  
[00:09:00] MILESTONE IN MAKING THIS PROCESS MORE  
[00:09:02] STANDARDIZED AND STRAIGHTFORWARD AS WE  
[00:09:04] LOOK FORWARD TO A MORE PUBLIC NORTHWEST  
[00:09:07] SEAPORT ALLIANCE CELEBRATION OF TERMINAL  
[00:09:09] FIVE NEXT MONTH TO CELEBRATE THIS  
[00:09:12] ACCOMPLISHMENT, WORKING TO ENSURE THE  
[00:09:16] HEALTH AND SURETY OF OUR WORKFORCE IN  
[00:09:18] THE COMMUNITY IS A TOP PRIORITY FOR US.  
[00:09:20] THEREFORE, THE PORT CONTINUES TO MOVE  
[00:09:23] FORWARD ON OUR EFFORTS TO BE A NATIONAL  
[00:09:24] LEADER IN THE TRANSITION TO  
[00:09:26] NONFLUORINATED FIREFIGHTING FOAM AND IS  
[00:09:29] POSITIONED TO BE AMONG THE FIRST US.  
[00:09:31] AIRPORTS TO TRANSITION AWAY FROM THE USE  
[00:09:34] OF POLYFLOORAL ALKALI SUBSTANCES OR PFAS  
[00:09:39] CONTAINING IN THE FOAM THAT CONTAINS  
[00:09:41] THEM. THE PORT OF SEATTLE'S FIRE  
[00:09:42] DEPARTMENT, ALONG WITH THE AVIATION  
[00:09:44] ENVIRONMENTAL STAFF AND OUR CENTRAL  
[00:09:46] PROCUREMENT OFFICE, ARE FINALIZING  
[00:09:48] REQUESTS FOR PROPOSALS FOR PURCHASE  
[00:09:51] OF FLUORINE FREE FIREFIGHTING FOAM AND  
[00:09:54] THE VEHICLE CLEANING OF THE AIRPORT  
[00:09:56] RESCUE AND FIREFIGHTING EQUIPMENT. IN  
[00:09:59] ADDITION, THE AVIATION, ENVIRONMENTAL  
[00:10:00] AND FIRE DEPARTMENT STAFF HAVE

[00:10:02] PARTICIPATED IN MULTIPLE ADVISORY GROUP  
[00:10:04] MEETINGS WITH THE FAA TO INCLUDE TO  
[00:10:07] PROVIDE INPUT AND RECOMMENDATION FOR THE  
[00:10:09] DEVELOPMENT OF THE CONGRESSIONALLY  
[00:10:10] MANDATED FAA TRANSITION PLAN DOCUMENT.  
[00:10:14] CURRENTLY, THE EPA AND WASHINGTON STATE  
[00:10:17] DEPARTMENT OF ECOLOGY ARE PURSUING  
[00:10:18] RULEMAKING FOR THE REGULATION OF PFAS IN  
[00:10:21] THE ENVIRONMENT, AND OUR STAFF HAVE BEEN  
[00:10:23] CLOSELY MONITORING THESE DEVELOPING  
[00:10:25] ISSUES. AND I HOPE TO HAVE POSITIVE NEWS  
[00:10:27] TO REPORT AS WE GO FORWARD IN THIS  
[00:10:29] EFFORT. LASTLY, I WANTED TO  
[00:10:32] REGARDING THE OPERATIONS HERE AT THE  
[00:10:34] PORT, I WANTED TO KEEP YOU INFORMED  
[00:10:35] ABOUT CHANGES HERE AT MY EXECUTIVE  
[00:10:38] OFFICE. AS YOU KNOW, OUR DEPUTY  
[00:10:40] EXECUTIVE DIRECTOR, DAVE SOYKI IS  
[00:10:41] RETIRING AFTER A STORIED CAREER HERE AT  
[00:10:44] THE PORT. DAVE'S LAST FULL DAY AT THE  
[00:10:46] PORT WILL BE THIS FRIDAY, MAY 12. DAVE  
[00:10:49] WILL STILL OCCASIONALLY COME INTO THE  
[00:10:50] OFFICE THROUGH JUNE, SO WE'LL STILL SEE  
[00:10:52] AYE. AROUND TO ENSURE A SMOOTH TRANSITION  
[00:10:54] AND CLOSE OUT A FEW ITEMS HE HAS  
[00:10:55] REMAINING. THE PROCESS TO SELECT A NEW  
[00:10:58] DEPUTY EXECUTIVE DIRECTOR IS ADVANCING,  
[00:10:59] BUT WILL NOT BE COMPLETED BY THE TIME  
[00:11:01] DAVE DEPARTS. THEREFORE, TO MAINTAIN  
[00:11:04] CONTINUITY ON CRITICAL PROJECTS AND  
[00:11:06] INITIATIVES. I'VE ASKED STEPHANIE JONES  
[00:11:08] STEBBINS, OUR MANAGING DIRECTOR OF  
[00:11:11] MARITIME, TO SERVE AS THE INTERIM DEPUTY  
[00:11:13] EXECUTIVE DIRECTOR. HER INTERIM ROLE  
[00:11:15] WILL BEGIN ON MONDAY, MAY 15. SO I THANK  
[00:11:18] STEPHANIE FOR STEPPING IN AND FILLING  
[00:11:21] THOSE BIG SHOES AT DAVE. I HOPE TO HAVE  
[00:11:23] AN OPPORTUNITY TO RECOGNIZE DAVE AND AYE.  
[00:11:24] CONTRIBUTIONS TO THE PORT AT A FUTURE  
[00:11:27] COMMISSION MEETING, WHICH ARE  
[00:11:28] SUBSTANTIAL. MOVING TO TODAY'S  
[00:11:31] COMMISSION MEETING. AND I LIKE TO  
[00:11:32] HIGHLIGHT ONE ITEM NEW ON OUR CONSENT  
[00:11:35] AGENDA TODAY IS AN ITEM EIGHT C. AS  
[00:11:37] PRESIDENT CHO HAS NOTED, THIS ITEM IS  
[00:11:39] OUR MONTHLY REPORT OUT ON APPROVALS  
[00:11:41] UNDER THE NEW DELEGATIONS OF AUTHORITY  
[00:11:43] FOR THE MONTH OF APRIL. I APPROVED ONE  
[00:11:45] ITEM AUTHORIZING FUNDING TO REHABILITATE  
[00:11:48] PILE CAPS UNDER A BUILDING AT PIER 90.  
[00:11:51] THE PROJECT WILL REMOVE AND REPLACE 19  
[00:11:53] CURRENTLY DETERIORATED TIMBER CAPS  
[00:11:56] SUPPORTING THE FLOOR OF THE BUILDING C  
[00:11:58] 173. AS PART OF OUR COMMISSION MEETING  
[00:12:02] LOOK AT MEETINGS, WE WILL TYPICALLY KEEP  
[00:12:04] THE COMMISSION PRESIDENT APPRISED OF  
[00:12:05] THESE ITEMS TWICE A MONTH, IN ADDITION  
[00:12:08] TO THIS OFFICIAL REPORTING AT THE  
[00:12:10] BEGINNING OF EACH MONTH. AND I WILL  
[00:12:11] CONTINUE TO HIGHLIGHT THOSE ONES THAT I  
[00:12:13] THOUGHT WILL BE OF INTEREST TO THE  
[00:12:15] COMMISSION. AND LASTLY, APRIL 30  
[00:12:19] THROUGH MAY 6, LAST BUT NOT LEAST

[00:12:21] THROUGH APRIL 30 THROUGH MAY 6, WAS THE  
[00:12:23] 54TH ANNUAL PROFESSIONAL MUNICIPAL  
[00:12:25] CLERKS WEEK HERE  
[00:12:29] AT THE PORT OF SEATTLE. WE ARE FORTUNATE  
[00:12:31] TO HAVE AN INCREDIBLE COMMISSIONER  
[00:12:32] PUBLIC RECORDS TEAM LED BY COMMISSION  
[00:12:34] CLERK MICHELLE HART AND SUPPORTED BY  
[00:12:37] DEPUTY CLERK AUBREE PAYNE AND COMMISSION  
[00:12:40] STAFF ASSISTANT MARYCRUZ TALAVERA CHAVEZ.  
[00:12:43] SO I LIKE TO GIVE THEM A ROUND  
[00:12:45] OF APPLAUSE FOR ALL THAT THEY DO.  
[00:12:50] FROM MIGRATING COMPLEX RECORD KEEPING  
[00:12:53] SYSTEMS, SHIFTING TO A HYBRID MEETING  
[00:12:55] ENVIRONMENT, REVISING OUR BYLAWS, OR  
[00:12:57] WORKING ON OUR NEW DELEGATIONS OF  
[00:13:00] AUTHORITY, OUR COMMISSION'S RECORDS  
[00:13:01] TEAMS IS TOP NOTCH AND THAT WE ARE  
[00:13:03] GRATEFUL AND APPRECIATIVE OF ALL YOU DO.  
[00:13:05] THANK YOU. THANK YOU, MICHELLE, AUBREE  
[00:13:07] AND MARY CRUISE, FOR ALL YOU DO IN  
[00:13:08] PREPARING FOR AND FACILITATING OUR  
[00:13:10] COMMISSION MEETINGS, AND THEN FOR ALL  
[00:13:12] THE WHOLE TEAM FOR OVERCOMING ANY  
[00:13:14] TECHNICAL GLITCHES WE MAY HAVE. SO WITH  
[00:13:16] THAT, COMMISSIONERS, THIS CONCLUDES MY  
[00:13:17] REMARKS. THANK YOU. THANK YOU FOR THAT  
[00:13:20] REPORT, EXECUTIVE DIRECTOR METRUCK. AND  
[00:13:22] LET ME JUST NOTE THAT I WOULD LOVE TO  
[00:13:25] SEE DAVE SOYKI COME BACK AND BE  
[00:13:27] RECOGNIZED FOR AYE. VERY LONG CAREER  
[00:13:29] HERE. SO AS MUCH AS I'M SURE HE WOULD  
[00:13:32] LOVE TO REMAIN ELUSIVE, I, AS THE  
[00:13:35] PRESIDENT, AM FORMALLY REQUESTING AYE. TO  
[00:13:37] COME BACK SO THAT WE CAN RECOGNIZE AYE..  
[00:13:40] ALL RIGHT, WE ARE NOW MOVING ON TO  
[00:13:43] COMMITTEE REPORTS. ERICA CHUNG,  
[00:13:45] COMMISSION STRATEGIC ADVISOR, WILL  
[00:13:46] PROVIDE THE PORT. GOOD AFTERNOON,  
[00:13:48] PRESIDENT CHO AND COMMISSIONERS. I HAVE  
[00:13:51] THREE REPORTS FOR YOU TODAY. ON MAY 3,  
[00:13:53] COMMISSIONERS HASEGAWA AND FELLEMAN  
[00:13:55] CONVENED THE SUSTAINABLE ENVIRONMENT AND  
[00:13:57] CLIMATE COMMITTEE, WHERE THEY WERE  
[00:13:59] BRIEFED ON THE MARITIME CLIMATE AND AIR  
[00:14:02] ACTION PLAN, THE MCAP 2022  
[00:14:05] IMPLEMENTATION, ACCOMPLISHMENTS,  
[00:14:07] CHALLENGES, AND AREAS OF FOCUS FOR 2023.  
[00:14:10] COMMISSIONERS ALSO REVIEW THE DRAFT  
[00:14:12] AGENDA AND OFFER FEEDBACK ON THE  
[00:14:14] UPCOMING JUNE 13 STUDY SESSION FOCUSED  
[00:14:17] ON AVIATION ENVIRONMENTAL CARBON  
[00:14:19] REDUCTION STRATEGIES, INCLUDING  
[00:14:21] SUSTAINABLE AVIATION FUEL. AND  
[00:14:23] COMMISSIONER HASEGAWA OFFERED AN UPDATE  
[00:14:25] ON THE OFFSHORE WIND STUDY MISSION TO  
[00:14:27] EUROPE, HER TAKEAWAYS, AND OPPORTUNITIES  
[00:14:29] FOR THE PORT. ON MAY 3, COMMISSIONERS  
[00:14:32] FELLEMAN AND CHO CONVENED THE PORT WIDE  
[00:14:34] ARTS AND CULTURE BOARD, WHERE THEY WERE  
[00:14:36] BRIEFED ON THE FIVE YEAR CAPITAL  
[00:14:37] IMPROVEMENT PROJECTS AT THE AIRPORT,  
[00:14:40] ART POOL FUNDS FOR PROJECTS, AND 2023  
[00:14:42] ART PROJECTS AT THE AIRPORT AND AT



[00:14:44] MARITIME. BOARD MEMBERS DISCUSSED ART  
[00:14:46] POOL FUNDING FOR AVIATION AND REQUESTED  
[00:14:49] A BRIEFING. AT THE NEXT BOARD MEETING,  
[00:14:51] BOARD MEMBERS REVIEWED POTENTIAL  
[00:14:53] CANDIDATES FOR THE PUBLIC MEMBER  
[00:14:54] POSITION VACANCY AND DIRECTED THE ART  
[00:14:57] MANAGER TO FOLLOW UP WITH THE  
[00:14:58] RECOMMENDED CANDIDATE. AS A FOLLOW UP TO  
[00:15:01] THE MARCH 21 AVIATION COMMITTEE MEETING,  
[00:15:04] COMMISSIONERS MOHAMMED AND CALKINS  
[00:15:05] RECOMMENDED TO THE AVIATION DIRECTOR TO  
[00:15:07] PROCEED WITH A TAXI CONTRACT, WHICH  
[00:15:10] INCLUDES THE MEANING OF A LEGITIMATE  
[00:15:11] TRANSFER THAT IS ALIGNED WITH THE CITY  
[00:15:13] OF SEATTLE PROCESS AND APPROVAL. THIS  
[00:15:16] CONCLUDES MY REPORT. THANK YOU. THANK  
[00:15:18] YOU, ERICA. ANY QUESTIONS FOR ERICA OR  
[00:15:21] EXECUTIVE DIRECTOR METRUCK FROM THE  
[00:15:23] COMMISSIONER? YEAH.  
[00:15:26] COMMISSIONER FELLEMAN. THANK YOU, AS  
[00:15:29] ALWAYS, FOR THE UPDATE ON THE WORK GROUP  
[00:15:32] PROGRESS. AND I JUST WANTED TO NOTE THAT  
[00:15:36] THE REPORT OUT ON THE MCAP, I THINK,  
[00:15:39] COULD REALLY BENEFIT FROM NOT JUST A  
[00:15:42] RECOGNITION OF THE MEETING OF OUR WORK  
[00:15:45] GOALS FOR THAT COMPLETING WHATEVER  
[00:15:48] ELECTRIFICATION OR SPECIFIC THINGS THAT  
[00:15:50] WE SET OUT FOR THE YEAR, BUT WHAT THAT  
[00:15:52] ULTIMATELY RESULTS IN GREENHOUSE GAS  
[00:15:55] REDUCTIONS. SO WE REALLY SHOULDN'T BE  
[00:15:58] JUST MEASURING OUR WORK PLAN, BUT OUR  
[00:16:00] NET PROGRESS. AND I'M HOPING THAT WE  
[00:16:03] WILL SEE YET ANOTHER COLUMN ON THE TABLE  
[00:16:07] SO THAT WE COULD TRACK OUR AMBITIOUS  
[00:16:09] GOALS.  
[00:16:13] THANK YOU. ALL RIGHT, WE ARE NOW AT THE  
[00:16:16] PUBLIC COMMENT SECTION OF OUR AGENDA.  
[00:16:18] THE PORT COMMISSION WELCOMES PUBLIC  
[00:16:19] COMMENT AS AN IMPORTANT PART OF THE  
[00:16:21] PUBLIC PROCESS THAT'S A LOT OF P'S  
[00:16:23] COMMENTS ARE PERCEIVED AND CONSIDERED BY  
[00:16:25] THE COMMISSION IN ITS DELIBERATIONS.  
[00:16:28] BEFORE WE TAKE PUBLIC COMMENT. I WANT TO  
[00:16:30] REVIEW OUR RULES FOR IN PERSON AND  
[00:16:31] VIRTUAL PUBLIC COMMENT. EACH COMMENTATOR  
[00:16:34] WILL HAVE TWO MINUTES TO SPEAK AND  
[00:16:35] SHOULD STAY WITHIN THE ALLOTTED TIME. A  
[00:16:38] TIMER WILL APPEAR ON THE SCREEN AND A  
[00:16:39] BUZZER WILL SOUND AT THE END OF THE TWO  
[00:16:41] MINUTE PERIOD. FOR EACH SPEAKER, YOU  
[00:16:43] MUST LIMIT REMARKS TO TOPICS RELATED TO  
[00:16:45] THE CONDUCT OF PORT BUSINESS. THESE  
[00:16:47] RULES APPLY TO THE INTRODUCTORY AND  
[00:16:49] CONCLUDING REMARKS. ALL REMARKS SHOULD  
[00:16:51] BE ADDRESSED TO THE COMMISSIONER AS A  
[00:16:53] BODY, NOT TO INDIVIDUAL COMMISSIONERS.  
[00:16:55] DISRUPTIONS OF COMMISSION PUBLIC  
[00:16:57] MEETINGS ARE PROHIBITED. DISRUPTIONS  
[00:16:59] INCLUDE, BUT ARE NOT LIMITED TO THE  
[00:17:01] FOLLOWING REFUSAL OF A SPEAKER TO LIMIT  
[00:17:02] REMARKS TO THE TOPICS RELATED TO THE  
[00:17:04] CONDUCT OF POOR BUSINESS, THREATS AND  
[00:17:05] ABUSIVE OR HARASSING BEHAVIOR AND

[00:17:08] LANGUAGE, OBSCENE LANGUAGE AND GESTURES.  
[00:17:10] REFUSAL OF A SPEAKER TO COMPLY WITH THE  
[00:17:12] ALLOTTED TIME SET FOR THE INDIVIDUAL  
[00:17:14] SPEAKER'S PUBLIC COMMENT LEAVING THE  
[00:17:16] PODIUM OR TESTIMONY TABLE TO PHYSICALLY  
[00:17:18] APPROACH COMMISSIONERS OR STAFF DURING  
[00:17:19] ONE'S PUBLIC COMMENT PROVIDED SPEAKERS  
[00:17:21] MAY OFFER WRITTEN MATERIALS TO  
[00:17:23] COMMISSION CLERK AND ANY BEHAVIOR THAT  
[00:17:24] DISRUPTS, DISTURBS OR OTHERWISE IMPEDES  
[00:17:26] THE MEETING. ANY DISRUPTION WILL RESULT  
[00:17:29] IN A SPEAKER'S MICROPHONE BEING  
[00:17:30] IMMEDIATELY SHUT OFF AND WARNING OR LOSS  
[00:17:32] OF SPEAKING PRIVILEGES OR REMOVAL FROM  
[00:17:34] THE MEETING AS PROVIDED IN THE  
[00:17:36] COMMISSION'S BYLAWS WRITTEN MATERIALS  
[00:17:40] PROVIDED TO THE CLERK WILL BE INCLUDED  
[00:17:41] IN TODAY'S MEETING RECORD. THE CLERK HAS  
[00:17:43] A LIST OF THOSE PREPARED TO SPEAK. WE  
[00:17:45] ARE TAKING COMMENTS FROM ANYONE WHO HAS  
[00:17:47] SIGNED UP TO SPEAK VIRTUALLY, AS WELL AS  
[00:17:48] ANYONE WHO HAS JOINED US IN THE  
[00:17:49] CHAMBERS. WHEN I CALL YOUR NAME, PLEASE  
[00:17:52] IF YOU ARE JOINING VIRTUALLY, PLEASE  
[00:17:54] UNMUTE YOURSELF, THEN PLEASE REPEAT YOUR  
[00:17:56] NAME FOR THE RECORD AND STATE YOUR TOPIC  
[00:17:58] RELATED TO THE CONDUCT OF POOR BUSINESS.  
[00:18:00] IF YOU'RE ON THE TEAM'S MEETING AND AT  
[00:18:01] THE SAME TIME STREAMING THE MEETING ON  
[00:18:03] THE WEBSITE, PLEASE MUTE THE WEBSITE  
[00:18:05] STREAM TO AVOID FEEDBACK. IF YOU ARE  
[00:18:07] SPEAKING FROM THE ROOM, PLEASE COME TO  
[00:18:09] THE TESTIMONY TABLE, REPEAT YOUR NAME  
[00:18:10] FOR THE RECORD, AND STATE YOUR TOPIC  
[00:18:12] RELATED TO THE CONDUCT OF PORT BUSINESS.  
[00:18:14] SO OUR FIRST SPEAKER FOR PUBLIC COMMENT  
[00:18:18] IN PERSON WILL BE PATRICK MCGEE.  
[00:18:32] PATRICK, GO AHEAD AND STATE YOUR FULL  
[00:18:34] NAME FOR THE RECORD AND YOUR TOPIC  
[00:18:36] RELATED TO THE CONDUCT OF POOR BUSINESS.  
[00:18:38] MY NAME IS PAT MCKEE. I WANT TO PUT THE  
[00:18:41] MIC CLOSER TO YOUR START THERE. SORRY  
[00:18:44] FOR YOU. THERE YOU GO. YEAH, MY NAME IS  
[00:18:46] PAT MCKEE AND I  
[00:18:50] GUESS I'M BRINGING GREETINGS FROM  
[00:18:52] BARCELONA, SO GOOD AFTERNOON. I KNOW THE  
[00:18:55] COMMISSION HEARD LAST MONTH FROM ALASKA  
[00:18:57] RESIDENTS TALKING ABOUT HOW THE GROWTH  
[00:18:59] IN MEGACRUISE TOURISM IS AFFECTING DAILY  
[00:19:02] LIFE IN THEIR SMALL CITIES. AND I  
[00:19:04] THOUGHT OF THEM WHEN I READ THE  
[00:19:05] FOLLOWING ANNOUNCEMENT FROM BARCELONA  
[00:19:07] AND YOU HAVE TO FORGIVE ME. IT'S AN  
[00:19:08] AMENDED GOOGLE TRANSLATION FROM CATALAN.  
[00:19:13] THE STOP CREW CATALUNIA CAMPAIGN IS  
[00:19:15] HOLDING A DEMONSTRATION SUNDAY, MAY 7,  
[00:19:18] TO CALL OUT THE CRUISE SECTOR. ACROSS  
[00:19:20] THE MEDITERRANEAN, MANY CITIES ARE  
[00:19:22] UNITED AND COORDINATED AGAINST THIS  
[00:19:23] PREDATORY INDUSTRY. THE CRUISE INDUSTRY  
[00:19:26] HAS UNACCEPTABLE ENVIRONMENTAL IMPACTS.  
[00:19:28] IT IS THE MOST POLLUTING FORM OF  
[00:19:30] TRANSPORT PER PERSON AND KILOMETER



[00:19:32] GENERATES AN IMMENSE AMOUNT OF GHG  
[00:19:34] EMISSIONS AND WASTE AT SEA AND ON LAND  
[00:19:37] USES THE FUELS MOST HARMFUL TO PEOPLE'S  
[00:19:39] HEALTH. THE INSATIABLE GROWTH SPIRAL OF  
[00:19:41] THE CRUISE TOURISM INDUSTRY, WHICH  
[00:19:43] ENJOYS UNJUSTIFIED PRIVILEGES, RELIES ON  
[00:19:46] PUBLIC FUNDING TO EXPAND PORTS AND  
[00:19:48] AIRPORTS TO ACCOMMODATE MORE AND MORE  
[00:19:50] PASSENGERS ON GIANT SHIPS FOR THE  
[00:19:52] EXTRACTION OF GREAT PROFITS BY A FEW.  
[00:19:56] THE INDISCRIMINATE USE OF FLAGS OF  
[00:19:58] CONVENIENCE BY MULTINATIONAL SHIPPING  
[00:20:00] COMPANIES ALLOWS ABUSIVE WORK REGIMES,  
[00:20:02] WORSE WAGES, MINIMAL TECHNICAL CONTROLS  
[00:20:05] ON SHIPS LACKS ENVIRONMENTAL REGULATIONS  
[00:20:08] AND TAX EVASION. THE LACK OF  
[00:20:10] TRANSPARENCY IN THE CRUISE SECTOR AND  
[00:20:12] OPACITY IN THE OPERATION OF THE PORT  
[00:20:14] PORTS MAKES IT DIFFICULT TO INFLUENCE OR  
[00:20:16] EVEN MONITOR THEIR ACTIONS. THEY'RE A  
[00:20:19] FAR CRY FROM GOVERNANCE MODELS THAT ARE  
[00:20:21] TRULY DEMOCRATIC AND PARTICIPATORY THE  
[00:20:24] ONLY USEFUL MEASURE FOR THE HEALTH OF  
[00:20:25] PEOPLE. AND PLANET WOULD CALL FOR THE  
[00:20:27] RADICAL REDUCTION OF CRUISE TRAFFIC  
[00:20:29] UNTIL ITS TOTAL DISAPPEARANCE.  
[00:20:31] SUSTAINABLE CRUISE IS AN OXYMORON. THE  
[00:20:34] CONVERSATION AROUND IT IS NOTHING MORE  
[00:20:36] THAN A SMOKE SCREEN AND THE PARTIES  
[00:20:37] PARTICIPATING ARE INSIDERS. THERE'S A  
[00:20:40] REFUSAL TO ADDRESS THE SCIENCE OR LEVEL  
[00:20:42] WITH THE PUBLIC. POLICIES FOR THE  
[00:20:44] EXPANSION OF TOURIST NUMBERS TO GREATER  
[00:20:46] THAN PRE PANDEMIC LEVELS ARE  
[00:20:48] INCOMPATIBLE WITH THE CURRENT CLIMATE  
[00:20:50] EMERGENCY SITUATION, THE ENERGY CRISIS,  
[00:20:53] THE DROUGHT, AND WITH THE GENERALIZED  
[00:20:55] CRISIS WE EXPERIENCE. FOR ALL THIS, WE  
[00:20:58] ARE GOING OUT ON THE STREETS SUNDAY TO  
[00:21:00] DEMAND A RADICAL REDUCTION IN THE  
[00:21:01] ACTIVITY OF THE CRUISES AND A  
[00:21:03] PROGRESSIVE REDUCTION PLAN UNTIL THEY'RE  
[00:21:05] DISAPPEARED THROUGHOUT THE CATALAN  
[00:21:07] TERRITORY IN 2025. THANK YOU. THANK YOU,  
[00:21:10] PATRICK. ALL RIGHT, OUR NEXT SPEAKER IS  
[00:21:14] VIRTUAL IRIS. IRIS ANTMAN, ARE YOU WITH US?  
[00:21:22] IRIS, CAN YOU HEAR ME? YES, I AM. CAN  
[00:21:25] YOU HEAR ME? YES, I CAN HEAR YOU. GO  
[00:21:26] AHEAD AND STATE YOUR FULL NAME AND THE  
[00:21:27] TOPIC RELATED TO THE CONDUCT OF POOR  
[00:21:29] BUSINESS AND THEN WE'LL START THE CLOCK.  
[00:21:32] THANK YOU. MY NAME IS IRIS ANTMAN. MY  
[00:21:35] SUBJECT IS THE INCREASING HARMS OF  
[00:21:37] CRUISE. GOOD AFTERNOON, COMMISSIONERS  
[00:21:40] AND STAFF. IN A RECENT BLOG POST, A PORT  
[00:21:43] COMMISSIONER REDUCED THE COMPLEXITY OF  
[00:21:46] ADDRESSING THE CLIMATE CRISIS TO A  
[00:21:49] SIMPLISTIC EITHER OR EQUATION, USING  
[00:21:52] PHRASES THAT TEND TO SCARE AND ANGER  
[00:21:54] PEOPLE WHO ARE CALLED UPON TO CHANGE  
[00:21:57] SOME OF THEIR BEHAVIORS AND AT THE SAME  
[00:21:59] TIME SUGGEST PEOPLE IN THE GLOBAL SOUTH  
[00:22:02] WILL BE ADVERSELY IMPACTED BY CHOICES

[00:22:06] RESIDENTS IN THE US MAKE TO LIVE IN A  
[00:22:08] MORE SUSTAINABLE WAY. THE CURRENT  
[00:22:11] PARADIGM OF INCREASING CRUISE, ALONG  
[00:22:13] WITH MORE FLIGHTS AND TOURISTS, AS WELL  
[00:22:16] AS THE ECONOMIC ORTHODOXY OF CAPITALISM  
[00:22:19] TOUTING INFINITE GROWTH AND EXPANSION,  
[00:22:22] FLIES IN THE FACE OF THE REALITY THAT WE  
[00:22:25] LIVE ON A FINITE PLANET. NOW WITH 8  
[00:22:27] BILLION PEOPLE CONTINUING THE PRESENT  
[00:22:31] BUSINESS AS USUAL COURSE IS HASTENING  
[00:22:34] AND HERALDING THE DEMISE OF OUR SPECIES  
[00:22:37] AND SO MANY OTHERS AND BELIEVING THAT  
[00:22:40] THE TOOLS AND TECHNOLOGIES THAT HAVE  
[00:22:42] BROUGHT US TO THIS POINT ARE THE SAME  
[00:22:45] ONES THAT WILL HELP TO MITIGATE THE  
[00:22:46] CLIMATE CRISIS IS HUBRIS OF THE HIGHEST  
[00:22:49] ORDER. YES, OF COURSE. WE NEED  
[00:22:52] TECHNOLOGY AND BRIGHT CREATIVE MINDS TO  
[00:22:55] DEVELOP, DESIGN AND MANUFACTURE CLEAN  
[00:22:57] ENERGY SYSTEMS FOR HOUSING,  
[00:22:59] TRANSPORTATION AND SO MANY OTHER THINGS.  
[00:23:01] BUT EVEN MORE IMPORTANT, WE NEED A NEW  
[00:23:04] WAY OF THINKING AND UNDERSTANDING OUR  
[00:23:06] PLACE IN THE WORLD. WE ARE CONNECTED  
[00:23:08] WITH ALL OTHER BEINGS. ON A FINITE  
[00:23:11] PLANET WITH FINITE RESOURCES. THERE  
[00:23:14] CANNOT BE FOREVER GROWTH AND EXPANSION.  
[00:23:16] THIS IS COMMON SENSE. IT'S TIME TO  
[00:23:19] REDUCE THE NUMBER OF CRUISES UNTIL WE  
[00:23:22] HAVE A CRUISE FREE SAILOR SEA.  
[00:23:24] SERIOUSLY CONSIDER THIS CONCEPT, DREAM  
[00:23:27] ABOUT IT AND SET YOUR SIGHTS ON CREATING  
[00:23:30] SUSTAINABLE BUSINESSES AND JOBS HERE AT  
[00:23:33] THE PORT. CRUISING IS NO LONGER AN  
[00:23:35] ETHICAL OR VIABLE OPTION. THANK YOU.  
[00:23:39] THANK YOU, IRIS.  
[00:23:44] ALL RIGHT, OUR LAST SPEAKER IS ALEX  
[00:23:46] ZIMMERMAN. THANK YOU,  
[00:23:52] ALEX. IF YOU WANT TO STATE YOUR FULL  
[00:23:54] NAME AND THE TOPIC OF RELATE TO CONDUCT  
[00:23:57] OF POOR BUSINESS. YES. BOTH. NO PROBLEM.  
[00:24:12] DISABLED MAN? YEAH, ALL DISABLED MEN.  
[00:24:15] I'M SO SORRY, MY NAME ALEX.  
[00:24:20] IT'LL START AFTER YOU SAY YOUR NAME  
[00:24:22] ALEX. NOT WHILE YOU'RE SAYING IT. SO  
[00:24:24] JUST SAY YOUR NAME AND YOUR TOPIC.  
[00:24:26] START TIME. YEAH, START.  
[00:24:29] OKAY. MY NAME ALEX ZIMMERMAN, AND I CAN  
[00:24:32] DO THAT FOR SHIP. ALEX, IT IS  
[00:24:35] INAPPROPRIATE TO CAMPAIGN ON PUBLIC  
[00:24:37] PROPERTY USING PUBLIC RESOURCES. I DON'T  
[00:24:39] CAMPAIGN. YOU JUST TOASTED YOUR  
[00:24:41] CANDIDATE. MY NAME IN SHIP TO  
[00:24:45] THE MOON RIGHT NOW. PEOPLE REGISTERED  
[00:24:48] FOR PEOPLE WHO WANT TO GO TO THE MOON,  
[00:24:50] AMAZON OR ALEX, YOU NEED TO KEEP YOUR  
[00:24:53] COMMENTS TO THE CONDUCT OF POOR  
[00:24:55] BUSINESS. WHAT IS YOUR TOPIC RELATED TO  
[00:24:56] CONDUCT OF POOR BUSINESS? OKAY, I WILL  
[00:24:58] GO FOR CONDUCT OF BUSINESS. YOU KNOW  
[00:25:00] WHAT THIS MEAN? IT'S EXACTLY WHAT IS I  
[00:25:02] WANT TO SPEAK ABOUT THIS. I DON'T KNOW.  
[00:25:04] YOU KNOW SOMETHING ABOUT NOTHING BUT

[00:25:09] RITUAL. SO NOTHING RITUAL RIGHT NOW IS A  
[00:25:12] CRIME. IT'S A FELONY RIGHT NOW BECAUSE  
[00:25:15] YOU ONLY ONE MAN WHO INTERRUPT ME EVERY  
[00:25:17] MEETING I HAVE RIGHT TALK TO YOU. SO YOU  
[00:25:20] ARE PURE CRIMINAL AND PROBABLY FELONY IS  
[00:25:23] EXACTLY WHAT IS. ALEX, YOU NEED TO KEEP  
[00:25:24] YOUR COMMENTS TO CONDUCT EXACTLY. I  
[00:25:28] DON'T WANT WHAT IS YOU INTERRUPT ME ALL  
[00:25:30] TIME FOR TWO MINUTES BECAUSE IT'S NOT  
[00:25:32] LOOK FOR EVERYBODY. ONLY IDIOT CAN  
[00:25:35] RESPECT ALEX, THIS IS YOUR LAST WARNING.  
[00:25:38] BUT I DON'T UNDERSTAND WHY YOU'RE DOING  
[00:25:40] THIS ONLY FOR ME ALONE. YOU KNOW WHAT  
[00:25:43] HAS BEEN ONLY ONE MAN WHO DOING THIS.  
[00:25:45] YOU'RE DOING THIS ONLY TO ME. PEOPLE  
[00:25:47] SPEAK ABOUT EVERYTHING. I NEVER  
[00:25:49] INTERRUPT THIS. WHY YOU'RE NOT FOLLOWING  
[00:25:51] THE RULES, ALEX, YOU'RE NOT SUPPOSED TO  
[00:25:53] ADDRESS SPECIFIC COMMISSIONERS.  
[00:25:55] EXACTLY. THIS IS EXACTLY WHAT IS  
[00:25:56] IMPORTANT. BECAUSE WHAT IS YOU DOING  
[00:25:58] RIGHT NOW IS A PURE CRIME, A FELONY. IS  
[00:26:01] THIS NOT GOOD FOR BUSINESS, IT'S NOT  
[00:26:03] GOOD FOR EVERYTHING. ETHICAL STANDARD  
[00:26:05] SHOWS ARE YOU VERY PRIMITIVE IT TO ME  
[00:26:08] YOU LOOK LIKE A PIG NOW. ALL RIGHT, I'M  
[00:26:09] CUTTING YOU OFF.  
[00:26:15] YOUR TIME IS UP, ALEX, YOU'RE DONE ALL  
[00:26:25] RIGHT. SAYING THAT THERE ARE NO FURTHER  
[00:26:28] EXCUSE ME, THAT CONCLUDES OUR SIGN UPS  
[00:26:30] TODAY. IS THERE ANYONE ELSE PRESENT ON  
[00:26:32] THE TEAM'S CALL OR PRESENT IN THE ROOM  
[00:26:34] TODAY WHO DIDN'T SIGN UP OR WHO WISHES  
[00:26:36] TO ADDRESS THE COMMISSIONER? IF SO,  
[00:26:38] PLEASE STATE AND SPELL YOUR NAME AND  
[00:26:40] STATE A TOPIC RELATED TO THE CONDUCT OF  
[00:26:42] THE PORT YOU WISH TO SPEAK ABOUT FOR THE  
[00:26:43] RECORD. ALL RIGHT, SEEING NONE  
[00:26:47] AT THIS TIME, I'LL ASK THE CLERK TO  
[00:26:49] PLEASE GIVE A SYNOPSIS OF WRITTEN  
[00:26:51] COMMENTS RECEIVED. THANK YOU. MR.  
[00:26:53] COMMISSION PRESIDENT IRIS ANTMAN  
[00:26:54] SUBMITTED WRITTEN COMMENTS TO SUPPORT  
[00:26:56] HER SPOKEN COMMENTS. AND WE RECEIVED NO  
[00:26:58] OTHER WRITTEN COMMENTS FOR THE MEETING  
[00:26:59] TODAY. THANK YOU SO MUCH. HEARING NO  
[00:27:03] FURTHER PUBLIC TESTIMONY, WE WILL NOW  
[00:27:04] MOVE ON TO THE CASSETTE AGENDA. ITEMS ON  
[00:27:07] THE CONSENT AGENDA ARE CONSIDERED  
[00:27:09] ROUTINE AND WILL BE ADOPTED BY ONE  
[00:27:10] MOTION. ITEMS REMOVED FROM THE CONSENT  
[00:27:12] AGENDA WILL BE CONSIDERED SEPARATELY  
[00:27:13] IMMEDIATELY AFTER THE ADOPTION OF THE  
[00:27:15] REMAINING CONSENT AGENDA ITEMS. AT THIS  
[00:27:18] TIME, THE CHAIR WILL ENTERTAIN A MOTION  
[00:27:19] TO APPROVE THE CONSENT AGENDA COVERING  
[00:27:21] ITEMS EIGHT A, EIGHT B, EIGHT C.  
[00:27:25] SO MOVED. DO I HAVE A SECOND 2ND?  
[00:27:29] EXCELLENT. THE MOTION WAS MADE AND  
[00:27:30] SECONDED. COMMISSIONER, PLEASE SAY AYE  
[00:27:32] OR NAY WHEN YOUR NAME IS CALLED,  
[00:27:34] BEGINNING WITH COMMISSIONER CALKINS.  
[00:27:36] AYE. THANK YOU. COMMISSIONER FELLEMAN.

[00:27:38] AYE. THANK YOU. COMMISSIONER MOHAMMED.  
[00:27:41] AYE. THANK YOU. AND COMMISSIONER CHO.  
[00:27:43] AYE. THANK YOU. FOUR AYES, ZERO NAYS FOR  
[00:27:46] THIS ITEM. EXCELLENT. THE MOTION PASSES.  
[00:27:50] ALL RIGHT.  
[00:27:55] EXCUSE ME HERE WHILE I LOOK THROUGH THE  
[00:27:58] PAGES. MOVING ON IN THE AGENDA, WE HAVE  
[00:28:01] TWO NEW BUSINESS ITEMS TODAY. CLERK  
[00:28:03] HART, PLEASE READ THE FIRST ITEM INTO  
[00:28:05] THE RECORD. EXECUTIVE DIRECTOR METRUCK  
[00:28:07] WILL THEN INTRODUCE THE ITEM. THANK YOU.  
[00:28:09] THIS IS AGENDA ITEM TEN A, ORDER NUMBER  
[00:28:11] 2023. SEVEN. AN ORDER OF THE PORT OF  
[00:28:14] SEATTLE COMMISSION TO ESTABLISH THE  
[00:28:16] SMALL BUSINESS COMMITTEE AS AN AD HOC  
[00:28:18] COMMITTEE OF THE PORT OF SEATTLE.  
[00:28:19] COMMISSIONER.  
[00:28:23] COMMISSIONER. THE PORT HAS STEADILY  
[00:28:24] INCREASED THE NUMBER OF INITIATIVES AND  
[00:28:26] PROGRAMS RELATED TO SMALL BUSINESSES  
[00:28:29] OVER THE YEARS. THIS AD HOC COMMITTEE  
[00:28:31] WILL HAVE OVERSIGHT OVER THOSE  
[00:28:32] ACTIVITIES, INCLUDING THE SMALL BUSINESS  
[00:28:35] INCUBATOR, THE PUBLIC MARKET FEASIBILITY  
[00:28:37] STUDY AND THE COMMUNITY BUSINESS  
[00:28:39] CONNECTORS PROGRAM. PRESENTING TODAY IS  
[00:28:42] COMMISSION'S STRATEGIC ADVISOR V NGWIN  
[00:28:46] V GOOD AFTERNOON, COMMISSIONERS. V  
[00:28:49] NGUYEN SHE HER PRONOUNS FOR THE RECORD.  
[00:28:52] COMMISSION OFFICE STAFF. SO, AS NEW  
[00:28:54] STAFF, I'VE BEEN ASSIGNED TO THE SMALL  
[00:28:56] BUSINESS AD HOC COMMITTEE. JUST HERE TO  
[00:28:59] PRESENT AUBREE. WHENEVER YOU'RE READY.  
[00:29:01] THANK YOU. ALL RIGHT, NEXT SLIDE,  
[00:29:04] PLEASE. OKAY. SO THIS AD  
[00:29:07] HOC COMMITTEE CAME TOGETHER TO HAVE  
[00:29:09] SPACE FOR COMMISSIONERS AND THE ECONOMIC  
[00:29:11] DEVELOPMENT DIVISION TO DISCUSS SMALL  
[00:29:12] BUSINESS INITIATIVES. PRIOR COMMISSION  
[00:29:15] ACTION REGARDING COMMITTEES ARE COVERED  
[00:29:16] BY RESOLUTIONS 3770 AND 3613.  
[00:29:20] RESOLUTION 3613 IS SPECIFIC TO THE AUDIT  
[00:29:22] COMMITTEE. RESOLUTION 3770 CREATED  
[00:29:25] CHARTERS FOR COMMISSION STANDING  
[00:29:26] COMMITTEES WHICH ARE THE EQUITY AND  
[00:29:28] WORKFORCE DEVELOPMENT COMMITTEE,  
[00:29:30] AVIATION, WATERFRONT AND INDUSTRIAL  
[00:29:32] LANDS AND ENERGY AND SUSTAINABILITY.  
[00:29:35] BECAUSE COMMITTEE CHARTERS DETAIL THE  
[00:29:37] SPECIFIC TOPICS AND PURVIEW OF EACH  
[00:29:39] COMMITTEE, AND BECAUSE OF THE LAUNCH OF  
[00:29:41] SEVERAL INITIATIVES IN SUPPORT OF SMALL  
[00:29:43] BUSINESS TO ADVANCE THE PORT'S MISSION  
[00:29:45] AND VISION OF ROBUST ECONOMIC  
[00:29:46] DEVELOPMENT. THERE WAS A DESIRE BY  
[00:29:48] COMMISSION PRESIDENT CHO AND  
[00:29:49] COMMISSIONER MOHAMMED TO FORM AN AD HOC  
[00:29:52] COMMITTEE FOCUSED ON SMALL BUSINESS  
[00:29:54] INITIATIVES THAT THE ECONOMIC  
[00:29:55] DEVELOPMENT LIAISON IS DRIVING ON BEHALF  
[00:29:57] OF THE PORT. THIS ORDER FORMALIZES THE  
[00:30:00] CREATION OF THE AD HOC COMMITTEE AS A  
[00:30:03] GOOD GOVERNANCE PRACTICE. IT'S QUITE

[00:30:04] ROUTINE, AND WHILE THE ORDER MAY READ AS  
[00:30:07] PERFUNCTORY, THE TOPICS THAT WILL BE  
[00:30:08] COVERED IN COMMITTEE ARE DEFINITELY  
[00:30:09] EXCITING. SOME OF WHAT WE'LL BE  
[00:30:11] DISCUSSING IN THIS COMMITTEE INCLUDES  
[00:30:13] THE INTERNATIONAL SOUTH KING COUNTY  
[00:30:14] PUBLIC MARKET FEASIBILITY STUDY,  
[00:30:16] COMMUNITY BUSINESS CONNECTORS, PORT,  
[00:30:18] ACCELERATORS AND INCUBATORS. THE WORK  
[00:30:21] PLAN AND SCOPE FOR THIS COMMITTEE WAS  
[00:30:22] DEVELOPED BY DIRECTOR MCFADDEN. AS A  
[00:30:25] NOTE, THIS COMMITTEE WILL FOCUS ON PORT  
[00:30:26] SMALL BUSINESS INITIATIVES SUPPORTING  
[00:30:28] OUR ECONOMIC DEVELOPMENT MISSION.  
[00:30:31] ADJACENT BODIES OF WORK SUCH AS OUR  
[00:30:32] AIRPORT, DINING AND RETAILER OR WMBE  
[00:30:34] DIVERSITY AND CONTRACTING WILL STAY WITH  
[00:30:36] THE AVIATION AND EQUITY AND WORKFORCE  
[00:30:38] DEVELOPMENT COMMITTEES, RESPECTIVELY.  
[00:30:40] THE SMALL BUSINESS AD HOC COMMITTEE WILL  
[00:30:42] HAVE AGENDAS PUBLICLY AVAILABLE AND  
[00:30:44] ACTIONS WILL BE REPORTED OUT AT  
[00:30:46] COMMISSION MEETINGS. SIMILAR TO THE  
[00:30:47] OTHER COMMITTEES, MEMBERS OF THIS  
[00:30:50] COMMITTEE ARE COMMISSION PRESIDENT CHO  
[00:30:51] AND COMMISSIONER MOHAMMED. THIS  
[00:30:54] COMMITTEE IS SET TO MEET THROUGH 2023.  
[00:30:56] CURRENTLY, THERE IS NO LANGUAGE IN THIS  
[00:30:58] ORDER TO FORMALLY SUNSET THE COMMITTEE.  
[00:31:01] COMMISSIONERS WILL REVISIT COMMITTEE  
[00:31:02] NEEDS IN RELATION TO PORT BUSINESS AND  
[00:31:04] INITIATIVES AT THE END OF THE YEAR. I  
[00:31:06] WILL NOW READ A PORTION OF THE TEXT OF  
[00:31:08] THE ORDER INTO THE RECORD. THE PORT  
[00:31:11] COMMISSION HEREBY ESTABLISHES THE SMALL  
[00:31:13] BUSINESS COMMITTEE AS AN AD HOC  
[00:31:14] COMMITTEE FOR THE PORT OF SEATTLE  
[00:31:16] COMMISSION FOR 2023. THE SMALL BUSINESS  
[00:31:18] COMMITTEE MEMBERSHIP SHALL INCLUDE  
[00:31:19] COMMISSIONER HAMDI MOHAMMED AND  
[00:31:21] COMMISSIONER SAM CHO. THE COMMITTEE WILL  
[00:31:23] PROVIDE INFORMATION, ADVICE AND  
[00:31:25] RECOMMENDATIONS ABOUT FULFILLING THE  
[00:31:26] PORT'S CENTURY AGENDA GOAL THROUGH THE  
[00:31:28] PORT'S WORK TO SUPPORT SMALL BUSINESSES.  
[00:31:30] AS PART OF OUR MISSION TO ADVANCE  
[00:31:32] ECONOMIC DEVELOPMENT, THE COMMITTEE  
[00:31:34] SHALL FOCUS ON INITIATIVES LED BY THE  
[00:31:36] ECONOMIC DEVELOPMENT DIVISION. THIS  
[00:31:39] CONCLUDES MY PRESENTATION AND I WILL  
[00:31:40] TURN THIS BACK OVER TO COMMISSION  
[00:31:41] PRESIDENT CHO. GREAT. THANK YOU SO MUCH.  
[00:31:43] VI, ARE THERE ANY QUESTIONS FOR STAFF AT  
[00:31:45] THIS TIME FROM COMMISSIONERS? I'M GOING  
[00:31:46] TO GO AHEAD AND BEGIN WITH COMMISSIONER  
[00:31:48] MOHAMMED IF YOU WANTED TO ASK ANY  
[00:31:50] QUESTIONS OR MAKE ANY REMARKS.  
[00:31:54] THANK YOU, COMMISSIONER PRESIDENT CHO.  
[00:31:56] I DON'T HAVE ANY QUESTIONS, BUT I  
[00:31:58] DEFINITELY WANT TO THANK THE STAFF, THE  
[00:32:01] ECONOMIC DEVELOPMENT TEAM, DIRECTOR  
[00:32:03] MCFADDEN, AND EVERYONE WHO HAS  
[00:32:06] PARTICIPATED IN HELPING ESTABLISH THIS

[00:32:09] SMALL BUSINESS AD HOC COMMITTEE. WE'VE  
[00:32:12] ALREADY MET AND HAVE TALKED ABOUT WHAT  
[00:32:16] IT WOULD LOOK LIKE TO PROVIDE OVERSIGHT  
[00:32:17] AND PROVIDE MORE SUPPORT TO OUR SMALL  
[00:32:19] BUSINESS COMMUNITY AND AROUND THE PORT'S  
[00:32:22] ACTIVITIES. AND YEAH, IT'S AN HONOR TO  
[00:32:26] ESTABLISH THIS COMMITTEE IN PARTNERSHIP  
[00:32:28] WITH COMMISSION PRESIDENT CHO. AND I AM  
[00:32:30] LOOKING FORWARD TO GETTING SOME WINS OUT  
[00:32:32] OF THIS COMMITTEE AND PARTNERING WITH MY  
[00:32:35] PORT COMMISSION COLLEAGUES AROUND THE  
[00:32:37] WORK THAT COMES OUT OF THE COMMITTEE.  
[00:32:39] THANK YOU FOR THE TIME. GREAT.  
[00:32:42] COMMISSIONER CALKINS, A COUPLE  
[00:32:45] OF THOUGHTS. AT A VERY HIGH LEVEL. I'M  
[00:32:48] ALWAYS HAPPY TO SUPPORT MY FELLOW  
[00:32:50] COMMISSIONERS TAKING ON MORE WORK AND  
[00:32:52] YOU GUYS WILL DEFINITELY BE TAKING ON AN  
[00:32:56] ADDITIONAL BIT OF WORK FOR YOURSELVES.  
[00:32:58] BUT I THINK EACH OF YOU HAS BROUGHT A  
[00:32:59] PASSION TO THIS TOPIC AREA AND  
[00:33:03] SO THIS IN SOME WAYS JUST CREATE SOME  
[00:33:06] ORGANIZATION AROUND WORK THAT YOU'VE  
[00:33:07] ALREADY BEEN DOING AND I THINK IT'S  
[00:33:08] GREAT. I ALSO THINK JUST GENERALLY OUR  
[00:33:09] COMMITTEE STRUCTURE HAS BEEN WORKING  
[00:33:11] REALLY WELL EVER SINCE WE FORMALIZED A  
[00:33:14] PORT OF SEATTLE OF COMMITTEES THAT  
[00:33:15] ALLOWS US TO REALLY DIG IN ON CERTAIN  
[00:33:17] TOPICS AND SUPPORT STAFF IN A MORE  
[00:33:21] READILY AVAILABLE BASIS. AS TWO  
[00:33:23] COMMISSIONERS AT A TIME SO STRONGLY  
[00:33:25] SUPPORTIVE, I HAD AN OPPORTUNITY. THIS I  
[00:33:28] JUST WANT TO SHARE AN ANECDOTE ABOUT A  
[00:33:29] SMALL BUSINESS THAT I LEARNED ABOUT THIS  
[00:33:31] WEEKEND THAT WAS, I THINK, EMBLEMATIC OF  
[00:33:34] THE KIND OF WORK WE CAN DO AT THE PORT  
[00:33:35] OF SEATTLE, AND THAT IS THIS WEEKEND. I  
[00:33:38] WAS TOURING ONE OF THE CRUISE VESSELS  
[00:33:40] THAT IS ABLE TO TAKE SHORE POWER.  
[00:33:44] AND AS A PART OF THAT, I MET WITH A  
[00:33:46] FELLA NAMED MIKE WATTS WHO RUNS A  
[00:33:48] COMPANY THAT AT THIS POINT HAS INSTALLED  
[00:33:52] OVER HALF OF ALL CRUISE SHORE POWER IN  
[00:33:56] THE WORLD. AND THE HISTORY OF THAT SMALL  
[00:33:59] BUSINESS IS DIRECTLY TIED TO THE EFFORTS  
[00:34:01] THAT THE COMMISSION MADE 20 SOME YEARS  
[00:34:03] AGO WHEN WE WERE DEVELOPING PIER 30 FOR  
[00:34:07] CRUISE AND THE COMMISSIONER AND  
[00:34:09] LEADERSHIP SAID IF WE'RE GOING TO DO  
[00:34:11] THIS, WE'RE GOING TO DO IT WITH SHORE  
[00:34:12] POWER. AND A LOCAL, VERY ENTREPRENEURIAL  
[00:34:15] INDIVIDUAL WORKING FOR A LOCAL BUSINESS  
[00:34:20] AT THE TIME WORKED TO BRING SHORE POWER  
[00:34:23] TO TERMINAL 30 IN AN EXTRAORDINARILY  
[00:34:26] QUICK PERIOD OF TIME. AND AS A RESULT OF  
[00:34:29] THAT INNOVATIVE STEP BY THE PORT OF  
[00:34:30] SEATTLE SAY, WE WANT THESE CRUISE SHIPS  
[00:34:32] TO BE ABLE TO PLUG IN AND THE INNOVATION  
[00:34:35] OF A LOCAL SMALL BUSINESS. WE NOW HAVE A  
[00:34:37] GLOBAL BUSINESS BASED HERE IN SHORE  
[00:34:39] POWER DOING NOT ONLY GREAT WORK, BUT  
[00:34:42] ALSO POWERING THE GREENING OF A



[00:34:45] PORT OF THE CRUISE INDUSTRY. SO THIS IS  
[00:34:48] THE KIND OF STUFF THAT I HOPE WE CAN  
[00:34:50] WORK HAND IN GLOVE WITH SMALL BUSINESS  
[00:34:52] TO CREATE NEW OPPORTUNITIES AND IN THE  
[00:34:54] BEST SCENARIOS TO CREATE GLOBAL  
[00:34:56] BUSINESSES OUT OF THEM. SO FULLY SUPPORT  
[00:34:59] YOUR EFFORTS ON THE SMALL BUSINESS  
[00:35:00] COMMITTEE. GREAT. THANK YOU.  
[00:35:02] COMMISSIONER CALKINS. COMMISSIONER  
[00:35:04] FELLEMAN. THANK YOU VERY MUCH. AND THANK  
[00:35:07] YOU FOR YOUR LEADERSHIP WITH  
[00:35:09] COMMISSIONER MOHAMMED. I THINK IT'S SO  
[00:35:12] FOUNDATIONAL THAT THE PORT WOULD WANT TO  
[00:35:13] SUPPORT SMALL BUSINESS THAT CREATING A  
[00:35:16] COMMITTEE LIKE THIS IS SORT OF A NO  
[00:35:18] BRAINER. BUT I TOOK A COUPLE OF GOOD  
[00:35:20] BRAINS TO DO IT AND I'M VERY  
[00:35:22] APPRECIATIVE. I DO APPRECIATE ALSO THE  
[00:35:24] FACT THAT AT THIS MOMENT IN TIME IT  
[00:35:29] DOESN'T SUNSET PER SE, BUT I THINK THE  
[00:35:32] LANGUAGE OF THE TEXT OF THE ORDER COULD  
[00:35:35] BE MORE CLEAR IN THAT REGARD. IT SAYS  
[00:35:38] THAT THE COMMITTEE, AS AN AD HOC  
[00:35:41] COMMITTEE OF THE COMMISSIONER FOR 2023  
[00:35:43] AND THAT HAS SOMEWHAT  
[00:35:47] OF A SENSE OF FINALITY TO IT IN MY MIND.  
[00:35:50] IT SEEMS TO BE AS OF THIS DATE SORT OF  
[00:35:52] THING. AND THEN AT THE CONCLUSION OF  
[00:35:54] THAT, I WOULD SUGGEST THAT I WOULD HOPE  
[00:35:57] THIS BECOMES A PERMANENT COMMITTEE. IT  
[00:35:59] SEEMS ONLY APPROPRIATE, BUT THE LAST  
[00:36:01] SENTENCE SAYS THE SMALL BUSINESS  
[00:36:02] COMMITTEE MEMBERSHIP SHALL INCLUDE  
[00:36:04] COMMISSIONER MOHAMMED AND CHO BEGINNING  
[00:36:08] IN 2023. SO, LIKE, ENVISIONING THAT  
[00:36:12] THERE WILL BE FUTURE COMMITTEES,  
[00:36:14] COMMISSIONS THAT WILL HAVE NEW  
[00:36:15] MEMBERSHIP. SO I'M VERY SUPPORTIVE  
[00:36:19] OF THIS. I'M SUPPORTIVE OF THE IDEA THAT  
[00:36:21] IT WOULD BECOME DURABLE AND NOT AD HOC  
[00:36:24] AND WOULD LIKE TO SEE AND THAT SEEMS TO  
[00:36:26] BE YOUR INTENT. AND I THINK THE LANGUAGE  
[00:36:28] COULD POTENTIALLY BETTER REFLECT THAT.  
[00:36:32] DID YOU WANT TO RESPOND V OR I CAN  
[00:36:34] RESPOND AS WELL. OR OUR CHIEF OF STAFF,  
[00:36:37] AARON PRITCHARD. YEAH, I THINK IF WE  
[00:36:39] WERE GOING TO CONTINUE THIS EITHER AS AD  
[00:36:41] HOC OFTEN WE'VE DONE IN THE PAST, WE DID  
[00:36:43] AD HOC TWO YEARS IN A ROW TO SORT OF SEE  
[00:36:45] WHAT OTHER ITEMS MIGHT COME UP. WE WOULD  
[00:36:48] REDO THIS ORDER AT THE BEGINNING OF NEXT  
[00:36:50] YEAR. I THINK THAT WOULD BE THE INTENT.  
[00:36:52] SO WE'LL GO THROUGH 2023, SEE HOW WE  
[00:36:55] STAND ON THESE BECAUSE IT'S REALLY  
[00:36:56] PROJECT BASED. IF YOU LOOK AT WHAT'S  
[00:36:57] INCLUDED IN HERE, THERE'S SEVERAL  
[00:36:59] DISTINCT PROJECTS THEY'RE WORKING ON.  
[00:37:01] IF THOSE ARE STILL ONGOING, WHICH LIKELY  
[00:37:02] THEY WILL BE, WE'LL RECHARTER THE AD HOC  
[00:37:04] COMMITTEE AND THEN LOOK AT MEMBERSHIP AT  
[00:37:06] THAT TIME AS WELL. THAT SATISFIES YOUR  
[00:37:08] QUESTIONS. THAT SOUNDS GOOD. I WOULD  
[00:37:10] CERTAINLY HOPE THAT THE COMMITTEE WOULD

[00:37:11] NOT BE LIMITED TO THESE PROJECTS BUT AS  
[00:37:13] NEW PROJECTS COME UP, THAT WOULD BE FOR  
[00:37:19] EXAMPLE, THE WORK DISCUSSED OF THE  
[00:37:20] COMMITTEE IS SO IT DOES NOT LIMIT IT IN  
[00:37:24] THE TEXT OF THE ORDER OR THE  
[00:37:26] INTRODUCTION TO THE ORDER. BUT I DO  
[00:37:28] APPRECIATE THAT WE CAN AND HOPEFULLY THE  
[00:37:30] NEXT ONE, WE WON'T BE MAKING ANOTHER  
[00:37:31] INTERIM COMMITTEE AND AD HOC COMMITTEE.  
[00:37:33] WE'LL JUST BE ESTABLISHING IT AS SUCH.  
[00:37:35] I THINK THERE IS ONE CLARIFICATION,  
[00:37:37] THOUGH, IN TERMS OF A COMMISSIONER CALKINS  
[00:37:40] AND STATEMENT. I BELIEVE WE ALREADY  
[00:37:41] HAD ONE SHORE POWER AT 91 AND  
[00:37:46] THEN WE MOVED 30. IT WAS OUR SECOND ONE.  
[00:37:49] I BELIEVE THAT WE STARTED IN 91 BECAUSE  
[00:37:52] I WAS THERE WHEN WE DID I WAS THERE WHEN  
[00:37:54] WE DID BOTH. BUT I'M  
[00:37:58] NOT SURE IN TERMS OF THE ORIGINAL ONE  
[00:38:00] WAS BASICALLY FUNDED WITH HOLLAND.  
[00:38:03] AMERICA STARTED THAT ONE.  
[00:38:07] DIRECTOR JONES STEVENS TO WRITE A BLOG  
[00:38:10] POST ABOUT THE HISTORY BECAUSE IT'S  
[00:38:11] FASCINATING NO MATTER WHAT. BUT I THINK  
[00:38:12] YEAH, BUT I WAS WONDERING WHETHER OR NOT  
[00:38:13] WE HAD THE SAME GUY. I THINK IT'S REALLY  
[00:38:15] A GREAT STORY ABOUT A SINGLE  
[00:38:17] ENTREPRENEUR. BUT I THINK THEY WERE TWO  
[00:38:20] SEPARATE T 30 ONLY HAD ONE BERTH.  
[00:38:24] THEN THAT WAS MOVED THEN THE CONNECTION  
[00:38:26] THAT ONE CONNECTION WAS MOVED OVER AND  
[00:38:28] IT WAS ALWAYS VIEWED AS THE TEMPORARY  
[00:38:30] BERTH. WE WERE GOING TO MOVE THE  
[00:38:31] BUILDING ITSELF, BUT IT WAS BUILT TO BE  
[00:38:34] FABRICATED THAT WAY. BUT WE MOVED ONE  
[00:38:35] TERMINAL, ONE COLD IRONING SOURCE TO  
[00:38:38] WHERE THE OTHER ONE WAS, I BELIEVE IS  
[00:38:40] THE FOR WHAT BUT DO WE KNOW IF THE SAME  
[00:38:43] CONTRACTOR DID THE FIRST ONE? WAS THE  
[00:38:45] QUESTION, AND HERE SHE IS.  
[00:38:53] SO, YES, IT WAS THE SAME CONTRACTOR.  
[00:38:55] ALTHOUGH MY UNDERSTANDING IS THE  
[00:38:57] BUSINESSES HAS GROWN AND CHANGED FORM,  
[00:38:59] BUT IT'S ESSENTIALLY THE SAME FOLKS.  
[00:39:01] AND THIS IS NOW CURRENTLY AN OFFSHOOT.  
[00:39:04] BUT IT HAS BEEN THIS COMPANY THAT THEN,  
[00:39:06] AS COMMISSIONER CALKINS SAID, HAS REALLY  
[00:39:08] SPREAD THIS TECHNOLOGY THROUGHOUT THE  
[00:39:10] WORLD. AND HOW MANY YEARS APART WERE  
[00:39:13] THE TWO? SO THERE WAS ACTUALLY TWO  
[00:39:17] BERTHS AT 30 AS WELL. AND THEN WE MOVED  
[00:39:20] THEM BOTH FIRST. THEY WENT ONLINE IN  
[00:39:22] 2004 AND THEY WERE MOVED IN 2009 TO  
[00:39:25] TERMINAL 91. I SWEAR I  
[00:39:28] DID NOT RECALL THOSE TWO BERTHS, BUT  
[00:39:30] THEN AGAIN, IT WAS SO LONG AGO. THANK  
[00:39:32] YOU VERY MUCH FOR THE CLARIFICATION.  
[00:39:34] THANK YOU.  
[00:39:38] ALL RIGHT, WITH THAT HEARING, NO FURTHER  
[00:39:41] QUESTIONS FOR THIS ITEM. IS THERE A  
[00:39:42] MOTION IN A SECOND?  
[00:39:45] SO MOVED. SECOND. AM I ALLOWED TO SECOND  
[00:39:48] MY MR. COMMISSIONER, PRESIDENT, WE

[00:39:51] SHOULD DO IT BY A ROLL CALL VOTE. YEAH.  
[00:39:54] ALL RIGHT, THE MOTION WAS MADE AND  
[00:39:55] SECOND. AND CLERK HART, PLEASE CALL THE  
[00:39:57] ROLL CALL VOTE. WONDERFUL. BEGINNING  
[00:39:59] WITH COMMISSIONER CALKINS. AYE. I'M  
[00:40:02] SORRY, COMMISSIONER MOHAMMED, I JUST  
[00:40:04] BOTCHED THAT COMPLETELY, SO LET'S JUST  
[00:40:06] BACK UP. I'M GOING TO BEGIN WITH  
[00:40:08] COMMISSIONER MOHAMMED. AYE.  
[00:40:11] THANK YOU, COMMISSIONER CALKINS. AYE.  
[00:40:14] THANK YOU, COMMISSIONER FELLEMAN. AYE.  
[00:40:16] WE'LL GIVE YOU A BREAK GIVEN THAT IT'S  
[00:40:17] YOUR DAY FOR RIGHT? YEAH. SHINING STAR.  
[00:40:20] THANK YOU, COMMISSIONER CHO. AYE.  
[00:40:23] THANK YOU. FOUR AYES, ZERO NAYS FOR THIS  
[00:40:25] ITEM. THE MOTION PASSES. THANK YOU VERY  
[00:40:28] MUCH. ALL RIGHT, CLERK HART, PLEASE READ  
[00:40:31] THE NEXT ITEM INTO THE RECORD.  
[00:40:32] EXECUTIVE DIRECTOR METRUCK WILL THEN  
[00:40:34] INTRODUCE IT. THANK YOU. THIS IS AGENDA  
[00:40:36] ITEM TEN B. COMMISSION DETERMINATION  
[00:40:39] THAT A COMPETITIVE PROCESS IS NOT  
[00:40:40] APPROPRIATE OR COST EFFECTIVE AND  
[00:40:42] EXEMPTION OR COST EFFECTIVE AND  
[00:40:47] EXEMPT. SO THIS IS EXEMPTING THE  
[00:40:50] CONTRACT FROM THE COMPETITIVE PROCESS  
[00:40:52] CONSISTENT WITH RCW 50 319 20  
[00:40:55] AND AUTHORIZATION FOR THE EXECUTIVE  
[00:40:57] DIRECTOR TO EXECUTE A NEW PROJECT  
[00:40:59] SPECIFIC FIVE YEAR PERIOD CONTRACT WITH  
[00:41:01] COMMUNITY ATTRIBUTES INCORPORATED TO  
[00:41:03] PERFORM THE FERRIES. OF HOSTING,  
[00:41:05] MAINTAINING UPDATING AND OTHER SERVICES  
[00:41:07] RELATED TO THE EQUITY INDEX IN AN AMOUNT  
[00:41:09] NOT TO EXCEED \$750,000 AS PART OF THE  
[00:41:12] PORT CENTURY AGENDA. GOALS TO BE A  
[00:41:14] RESOURCE AS A NATIONAL PORT INDUSTRY  
[00:41:18] LEADER ON EQUITY COMMISSIONERS.  
[00:41:21] SEVERAL YEARS AGO, THE PORT WORKED WITH  
[00:41:23] COMMUNITY ATTRIBUTES TO CREATE OUR  
[00:41:25] GROUNDBREAKING EQUITY INDEX, WHICH HAS  
[00:41:27] BEEN A GREAT RESOURCE FOR ANALYZING HOW  
[00:41:29] WE MAKE EQUITABLE INVESTMENTS IN THE  
[00:41:31] COMMUNITY. WE'RE SEEKING A COMPETITION  
[00:41:34] WAIVER TO RETAIN COMMUNITY ATTRIBUTES TO  
[00:41:36] HOST, MAINTAIN AND UPDATE THE EQUITY  
[00:41:37] INDEX GIVEN THEIR UNIQUE EXPERTISE IN  
[00:41:40] DATA VISUALIZATION AND ANALYSIS.  
[00:41:44] AS OUR METRICS AND EVALUATION OF EQUITY  
[00:41:46] IMPACTS EVOLVES WITH EACH NEW PROGRAM,  
[00:41:48] INITIATIVE, OR ASSESSMENT, KEEPING THE  
[00:41:50] EQUITY INDEX UPDATED WILL ADD TO OUR  
[00:41:52] KNOWLEDGE AND ABILITY FOR THE PORT TO BE  
[00:41:54] A NATIONAL LEADER ON EQUITY. AND TO  
[00:41:58] PRESENT THIS IS OUR SENIOR DIRECTOR FOR  
[00:41:59] EQUITY, DIVERSITY AND INCLUSION,  
[00:42:00] BOOKDA GHEISAR, AND SHE'S AVAILABLE TO SHARE  
[00:42:03] SOME MORE INFORMATION ABOUT THAT  
[00:42:04] WORK. BOOKDA?  
[00:42:08] GOOD AFTERNOON, COMMISSIONER.  
[00:42:14] THANK YOU. GOOD AFTERNOON,  
[00:42:15] COMMISSIONER. AND THANK YOU, EXECUTIVE  
[00:42:16] DIRECTOR METRUCK. IT'S GREAT TO BE WITH

[00:42:18] YOU HERE AGAIN. AND TODAY I'LL BE  
[00:42:21] TALKING ABOUT OUR PLANS FOR THE EQUITY  
[00:42:24] INDEX MOVING FORWARD. NEXT SLIDE,  
[00:42:28] PLEASE.  
[00:42:32] TODAY I'M SPECIFICALLY ASKING YOUR  
[00:42:34] PERMISSION TO EXECUTE A CONTRACT WITH  
[00:42:36] COMMUNITY ATTRIBUTES, WHICH FOR UP  
[00:42:39] TO FIVE YEARS, AND THE VALUE OF  
[00:42:42] \$750,000, THOUGH WE'RE NOT REALLY SURE  
[00:42:45] WHAT WE'LL BUDGET EVERY YEAR, BUT WE  
[00:42:47] WANT TO HAVE THAT AMOUNT AVAILABLE SO  
[00:42:49] THAT WE DON'T HAVE TO KEEP ON COMING  
[00:42:52] BACK TO YOU AND TAKE YOUR TIME. BUT THE  
[00:42:54] INDEX REALLY ADVANCES OUR EQUITY EFFORTS  
[00:42:58] AND SENTRY AGENDA GOALS IN A LOT OF  
[00:43:01] WAYS. AND I'LL BE GOING INTO SOME OF THE  
[00:43:03] REASONS WHY WE DID THE INDEX FROM THE  
[00:43:05] VERY BEGINNING FOR SOME OF THE  
[00:43:07] COMMISSIONERS WHO MIGHT NOT BE FAMILIAR  
[00:43:09] WITH IT. NEXT SLIDE, PLEASE.  
[00:43:12] SO THE EQUITY INDEX IS REALLY  
[00:43:15] A TOOL THAT ACTUALLY, BELIEVE IT OR NOT,  
[00:43:18] IN 2019, WHEN I ARRIVED HERE, WAS STILL  
[00:43:21] INCREDIBLY UNIQUE. TODAY, THIS ROLE OF  
[00:43:25] MAPPING AND DATA TO MAKE DECISIONS  
[00:43:29] ABOUT EQUITIES BECOME A VERY, VERY  
[00:43:31] POPULAR ONE. AND MULTIPLE EQUITY INDEXES  
[00:43:35] AND MAPS AND ENVIRONMENTAL JUSTICE  
[00:43:37] MAPPING TOOLS HAVE BEEN LAUNCHED OVER  
[00:43:39] THE LAST YEAR. ONE OF THE MOST IMPORTANT  
[00:43:43] REASONS THAT I WANTED TO HAVE THE EQUITY  
[00:43:46] AND INDEX AVAILABLE FOR US WAS THAT IT  
[00:43:49] WOULD BE A TOOL FOR DECISION MAKING,  
[00:43:51] FOR THE PORT, FOR US TO KNOW WHERE THE  
[00:43:54] NEEDS ARE, THE GREATEST AND WHERE  
[00:43:57] INVESTMENTS HAVE OCCURRED OR NOT  
[00:43:59] OCCURRED, AND WHERE THE GAPS ARE AND  
[00:44:01] WHERE WE COULD BE DRIVING OUR  
[00:44:03] INVESTMENTS TO REALLY MEET THE GREATEST  
[00:44:05] NEEDS. I STARTED IN WORKING WITH SOME  
[00:44:08] STUDENTS FROM UNIVERSITY OF WASHINGTON,  
[00:44:11] PHD STUDENTS WHO GATHERED DATA, AND BY  
[00:44:14] 2020 WE CREATED THE EQUITY INDEX.  
[00:44:17] WE USE THE CENSUS TRACT LEVEL BLOCK  
[00:44:21] AT THE BLOCK LEVEL DATA AND HAVE  
[00:44:25] FOUR DIFFERENT BUCKETS OF DETERMINANTS  
[00:44:27] OF HEALTH THAT I'LL BE TALKING ABOUT  
[00:44:30] WITH 21 INDICATORS BETWEEN THE FOUR.  
[00:44:33] AND AGAIN, THE INTENT HERE IS TO  
[00:44:36] ILLUSTRATE THE SORT OF INTERACTION  
[00:44:40] OF POLLUTION BURDENS AND SOCIAL  
[00:44:42] INEQUITIES. NEXT SLIDE, PLEASE.  
[00:44:49] THE FOUR BUCKETS THAT WE HAVE  
[00:44:52] THAT INFORM THE DATA SO FAR ARE  
[00:44:56] ACCESSIBILITY, ENVIRONMENT, LIVABILITY,  
[00:44:59] AND ECONOMY. AND WHAT IS NOT SAID HERE  
[00:45:02] IS, OF COURSE, RACE AND ALL OF THE DATA  
[00:45:05] THAT THE CENSUS GATHERS, WHICH IS SORT  
[00:45:07] OF THE UNDERLYING THEME THAT IS UPDATED  
[00:45:11] BY KING COUNTY ON A QUARTERLY BASIS JUST  
[00:45:14] FOR YOUR INTEREST. FOR EXAMPLE, THE EJ  
[00:45:17] MAPPING TOOL THAT THE EPA HAS LAUNCHED  
[00:45:21] DOES NOT USE RACE AS INDICATOR

[00:45:25] FOR INEQUITIES, BUT IT IS REALLY  
[00:45:28] IMPORTANT IN MY MIND. OF COURSE,  
[00:45:32] WE REALLY ARE ABLE TO SHOW RACE,  
[00:45:35] LANGUAGE, NATIONALITY, PLUS ALL  
[00:45:38] OF THESE FOUR BUCKETS OF DATA. AND YOU  
[00:45:42] CAN SEE WITHIN EACH OF THOSE FOUR THERE  
[00:45:44] ARE MULTIPLE OTHER INDICATORS THAT WE  
[00:45:47] HAVE BEEN ABLE TO REALLY SEARCH AND BE  
[00:45:50] ABLE TO ADD TO THE EQUITY INDEX. MUCH OF  
[00:45:53] THIS INFORMATION WAS ALREADY AVAILABLE  
[00:45:56] THROUGH UW OR FRONT END CENTERED OR  
[00:45:59] OTHER ORGANIZATIONS LIKE POVERTY RATE IN  
[00:46:02] KING COUNTY, EMPLOYMENT AND UNEMPLOYMENT  
[00:46:05] RATE, JOB DENSITY, TRAFFIC DENSITY.  
[00:46:08] THIS WAS DATA THAT WE WERE ABLE TO GET  
[00:46:10] FROM OTHER INSTITUTIONS AND BE ABLE TO  
[00:46:13] BRING INTO THE EQUITY INDEX. AND THEN WE  
[00:46:16] LAUNCHED IT IN 2020 AND WE ENTERED INTO  
[00:46:19] A CONTRACT WITH COMMUNITY ATTRIBUTES,  
[00:46:21] WHICH BASICALLY KEEPS THIS DATA UPDATED  
[00:46:26] AND ALSO HOSTS THE MAP ON THEIR SERVER,  
[00:46:29] WHICH IS THE PREFERENCE OF THE PORT OF  
[00:46:31] SEATTLE. IT FRIENDS. NEXT SLIDE,  
[00:46:34] PLEASE. SO THIS IS JUST  
[00:46:37] A LITTLE BIT MORE ABOUT THOSE FOUR  
[00:46:39] BUCKETS AND WHY WE ARRIVED AT IT.  
[00:46:41] BASICALLY, OUR DECISION  
[00:46:44] AS A TEAM EARLY ON WAS THAT THESE WERE  
[00:46:47] THE FOUR THEMES THAT WERE MOST  
[00:46:49] SIGNIFICANT TO OUR MISSION, TO OUR  
[00:46:52] VISION, THE SENTRY AGENDA, AND ALL OF  
[00:46:54] WHAT OUR ORGANIZATION IS DRIVING TOWARDS  
[00:46:57] AND ALL OF THE DATA WITHIN EACH. AS I  
[00:47:00] SAID, THIS IS THREE YEARS AGO.  
[00:47:03] SOME DATA, LIKE, FOR EXAMPLE, TREE  
[00:47:05] CANOPY, WAS NOT DATA THAT WAS AVAILABLE  
[00:47:08] THEN, BUT IS NOW. AND SO WE CAN REALLY,  
[00:47:11] WITH THIS CONTRACT, WE WOULD HAVE THE  
[00:47:13] ABILITY TO CONTINUE TO ADD INDICATORS  
[00:47:16] AND DATA TO MAKE THE MAP MUCH MORE  
[00:47:18] ROBUST. NEXT SLIDE, PLEASE.  
[00:47:22] THIS IS JUST A PICTURE OF THE MAP, BUT  
[00:47:25] THE MAP IS ON THE PORT WEBSITE  
[00:47:28] AND IT'S AVAILABLE FOR EVERYONE TO BE  
[00:47:30] ABLE TO USE. PEOPLE CONTACT US FROM  
[00:47:33] OTHER GOVERNMENTS, OTHER NONPROFITS,  
[00:47:37] AND ASK IF THEY COULD HAVE THE ACTUAL  
[00:47:39] RAW DATA. THE ANSWER IS ABSOLUTELY YES.  
[00:47:42] AND YOU CAN SEE THIS PURPLE DOTS  
[00:47:46] ON THE MAP. AND COMMISSIONER MOHAMMED,  
[00:47:48] THIS WAS ONE OF THE THINGS THAT YOU  
[00:47:49] REALLY ASKED FOR EARLY ON, WHICH WAS THE  
[00:47:53] CONCEPT OF STORY MAPPING, WHICH IS A NEW  
[00:47:56] CONCEPT THAT IS GROWING AGAIN VERY  
[00:47:59] QUICKLY AROUND THE COUNTRY. AND THOSE  
[00:48:02] DOTS ARE THE ORGANIZATIONS THAT WE HAVE  
[00:48:05] FUNDED THROUGH SOUTH KING COUNTY FUND.  
[00:48:07] AND SO THE INTENT HERE IS FOR US TO BE  
[00:48:10] ABLE TO ONE DAY HAVE ALL OF THE  
[00:48:13] ORGANIZATIONS THAT WE FUND THROUGH  
[00:48:15] WORKFORCE DEVELOPMENT, THE YOUTH CAREER  
[00:48:17] LAUNCH, AND ALSO OTHER DEPARTMENTS, NOT  
[00:48:19] JUST EDI, EXTERNAL RELATIONS, BE ABLE TO

[00:48:22] ADD COMMUNITY PARTNERSHIPS TO THIS MAP  
[00:48:25] AND BE ABLE TO SHOW THEIR IMPACT, THE  
[00:48:27] POPULATIONS THEY'RE SERVING, THE WORK  
[00:48:30] THAT THEY'RE DOING. SO THE MAP REALLY IS  
[00:48:32] REALLY USEFUL TO THE PORT STAFF SO THAT  
[00:48:35] THEY'RE AWARE OF ALL OF THE PARTNERSHIPS  
[00:48:37] WE HAVE IN PLACE. AND AGAIN, THE WHOLE  
[00:48:40] ISSUE OF HOW WE CAN SEE WHERE OUR  
[00:48:42] INVESTMENTS ARE DRIVEN, WHERE THE NEEDS  
[00:48:44] ARE THE GREATEST, AND WHERE THERE ARE  
[00:48:46] GAPS WITH WHERE WE ARE INVESTING.  
[00:48:49] NEXT SLIDE, PLEASE. ALL RIGHT, JUST SOME  
[00:48:53] OF THE NEXT STEPS, AND THIS IS ACTUALLY  
[00:48:54] NOT IN ANY ORDER HERE, BUT SOME OF WHAT  
[00:48:57] WE HAVE IN MIND FOR THE NEXT COUPLE OF  
[00:48:59] YEARS IS TO DEVELOP SOME CASE STUDIES.  
[00:49:02] AN EXAMPLE OF THIS IS THAT WE WORKED  
[00:49:04] WITH OUR NOISE PROGRAM AND BASED ON THE  
[00:49:07] INDEX, THEY DECIDED TO PLACE NOISE  
[00:49:10] MONITORS IN PLACES WHERE THE NEEDS WERE  
[00:49:13] THE GREATEST AND SO REALLY DO MORE CASE  
[00:49:16] STUDIES ABOUT THIS. AND V NGUYEN, WHO  
[00:49:19] WAS ON OUR TEAM BEFORE MOVING OVER TO  
[00:49:21] THE COMMISSION OFFICE, STARTED DOING ONE  
[00:49:23] OF THESE CASE STUDIES AND FOR US TO DO  
[00:49:25] MORE OF THAT AND SHARE WITH OTHER  
[00:49:27] GOVERNMENTS AROUND THE COUNTRY TO ADD  
[00:49:30] ADDITIONAL INDICATORS. AND SOME ARE  
[00:49:33] ALREADY AVAILABLE, LIKE TREE CANOPY,  
[00:49:35] FOR EXAMPLE, OR DATA THAT WE COULD BEGIN  
[00:49:38] TO GATHER TO CONTINUE TO MAKE THIS MAP  
[00:49:40] MUCH MORE RELEVANT FOR PORT STAFF AND  
[00:49:43] OUR COMMUNITIES. MORE EXTERNAL AND  
[00:49:46] INTERNAL PRESENTATIONS WORKING WITH  
[00:49:48] TEAMS, FOR EXAMPLE, THE ENVIRONMENTAL  
[00:49:51] TEAM, THE MARITIME TEAM, SO THAT THEY  
[00:49:53] HAVE DIRECT ACCESS AND CAN PULL THE DATA  
[00:49:56] THAT THEY NEED TO MAKE DECISIONS. AND  
[00:49:58] ALSO MUCH MORE STORY MAPPING. SO THIS IS  
[00:50:00] THE WORK AHEAD FOR THE NEXT FIVE YEARS  
[00:50:03] UNDER THIS CONTRACT WITH COMMUNITY  
[00:50:05] ATTRIBUTES. AND I THINK THE NEXT SLIDE  
[00:50:07] IS JUST WRAPPING IT UP. YEAH. THANK YOU  
[00:50:10] FOR THIS OPPORTUNITY TO TELL YOU THE  
[00:50:13] STORY OF THE INDEX AND LOOK FORWARD TO  
[00:50:16] OUR DISCUSSION. EXCELLENT, THANK YOU.  
[00:50:18] BOOKDA. ARE THERE ANY QUESTIONS FOR  
[00:50:19] STAFF AT THIS TIME FROM COMMISSIONERS?  
[00:50:22] COMMISSIONER CALKINS IT'S  
[00:50:30] FUN TO HEAR ABOUT THE NATURE OF THE WORK  
[00:50:31] THAT THIS IS GOING TO FUND. AND OF  
[00:50:33] COURSE, I THINK WE'RE ALL SUPPORTIVE OF  
[00:50:35] FINDING THE BEST AVAILABLE OPPORTUNITY.  
[00:50:39] OBVIOUSLY, YOU FIND YOURSELF IN A LITTLE  
[00:50:41] BIT OF A PICKLE TRYING TO FIND A  
[00:50:44] COMPETITIVE SET OF COMPETITIVE BIDS FOR  
[00:50:46] THIS WHEN IT'S SUCH A UNIQUE ELEMENT OF  
[00:50:48] THE WORK. AND I THINK IT IS IMPORTANT  
[00:50:49] THAT WE GET VISIBILITY AS A COMMISSIONER  
[00:50:52] INTO THESE SITUATIONS WHERE THERE ISN'T  
[00:50:54] AN OPPORTUNITY TO BE ABLE TO HAVE  
[00:50:58] MULTIPLE BIDDERS THAT HAVE THE CAPACITY  
[00:51:00] TO DO THIS KIND OF WORK. ON THE OTHER



[00:51:02] HAND, I THINK WE'RE PROBABLY ALL  
[00:51:03] FAMILIAR WITH THE QUALITY OF THE WORK OF  
[00:51:05] THIS PARTICULAR CONTRACTOR. AND SO,  
[00:51:07] PROVIDED WE CONTINUE TO ASSURE GOOD  
[00:51:10] OVERSIGHT OF THE ACTUAL MANAGEMENT OF  
[00:51:11] THE CONTRACT, I FEEL COMFORTABLE WITH  
[00:51:13] THIS. THANK YOU. TAKING A COMMISSIONER,  
[00:51:17] COMMISSIONER FELLEMAN, THANK YOU FOR  
[00:51:21] THAT. AND I'M A BIG FAN OF MAPPING,  
[00:51:23] CERTAINLY MAKES IT A LOT EASIER THAN  
[00:51:24] READING THE DATA AND IT'S OF GREAT  
[00:51:26] VALUE. AND IT IS MOST IMPORTANT TO ME  
[00:51:29] THAT WE BENEFIT FROM THE VARIOUS OTHER  
[00:51:31] MAPS THAT ARE ALREADY OUT THERE SO THAT  
[00:51:34] THE DATA LAYERS THAT WE HAVE ARE AS  
[00:51:37] COMPREHENSIVE AS THEY CAN BE. AND I  
[00:51:39] APPRECIATE THE ONES THAT WE STARTED OUT  
[00:51:41] WITH, BUT THERE'S ALL SORTS OF  
[00:51:44] GRANULARITY FOR DIFFERENT AREAS AND  
[00:51:46] THAT'S ONE OF THE QUESTIONS I REALLY HAD  
[00:51:47] IS HOW MUCH CAN YOU ZOOM IN? SO WHEN YOU  
[00:51:51] SAY A CENSUS TRACT, I JUST LOOKED UP  
[00:51:54] WHAT IS A CENSUS TRACT. SO IT SAYS THE  
[00:51:56] BLOCK GROUP, WHICH IS A STATISTICAL  
[00:51:58] DIFFERENT DIVISION WITHIN A CENSUS  
[00:52:00] TRACT, WHICH EQUALS 600 TO 3000 PEOPLE.  
[00:52:05] NOW, IF YOU HAVE A LOW DENSITY PLACE,  
[00:52:07] SO YOU WOULD HAVE A LARGE GEOGRAPHIC  
[00:52:08] AREA AND EVEN WITHIN THAT, THAT'S A HUGE  
[00:52:11] RANGE. AND THEN THEY GO ON TO SAY 50%.  
[00:52:13] THERE ARE 50% MORE CENSUS TRACTS THAN  
[00:52:16] THERE ARE ZIP CODES. SO THAT'S A GOOD  
[00:52:18] SIGN THAT IT'S SMALLER THAN A ZIP CODE.  
[00:52:21] BUT I'M JUST WONDERING, IN TERMS OF  
[00:52:22] BEING ABLE TO STATISTICALLY DISTINGUISH  
[00:52:25] ONE PLACE FROM ANOTHER, IT SEEMS LIKE IT  
[00:52:28] ALMOST SEEMS TO ME BETTER TO BE A  
[00:52:29] GEOGRAPHIC SIZE THAN A POPULATION SIZE.  
[00:52:32] AND THEN YOU COULD LOOK AT HOW MANY  
[00:52:34] PEOPLE ARE IN EACH BLOCK, BUT IT SEEMS  
[00:52:37] LIKE IT'S BECAUSE IT'S THE CENSUS.  
[00:52:39] THEY'RE INTERESTED IN PEOPLE, NOT  
[00:52:41] GEOGRAPHY AS MUCH. I'M WONDERING HOW  
[00:52:44] DO WE TRY TO MAYBE NOT YOUR QUESTION,  
[00:52:46] BUT I REALLY WANT TO NORMALIZE THE  
[00:52:49] COMPARISON BETWEEN BLOCKS. AND IF WE'RE  
[00:52:53] GOING TO MAKE A DISPARITY STUDY,  
[00:52:56] I GUESS WITH THE DISPARITY STUDY, YOU  
[00:52:57] CAN LOOK AT HOW MANY PEOPLE LIVE ONE  
[00:52:59] PLACE AND THE OTHER. SO FROM A HUMAN  
[00:53:01] PERSPECTIVE, I COULD SEE HOW A  
[00:53:04] CENSUS NUMBER MAKES MOST SENSE. YEAH,  
[00:53:07] THANK YOU FOR THAT QUESTION, AND THAT'S  
[00:53:09] A VERY GOOD POINT. AND SOME OF IT I CAN  
[00:53:11] ANSWER, AND SOME OF IT I THINK I CAN'T,  
[00:53:13] BUT JUST BECAUSE I'M NOT UNDERSTANDING  
[00:53:15] THE TECHNICAL KIND OF ASPECTS OF THE  
[00:53:17] WORK. BUT IT'S INTERESTING THAT SOME OF  
[00:53:20] THE CITIES IN SOUTH KING COUNTY HAVE  
[00:53:22] CONTACTED US AND ASKED THIS QUESTION CAN  
[00:53:24] WE HAVE SOME OF THIS INFORMATION AT THE  
[00:53:27] BLOCK LEVEL? AND HOW GRANULAR, HOW THIS  
[00:53:30] AGGREGATED CAN THE DATA BE? AND IT

[00:53:32] SOUNDS LIKE FOR SOME YES, AND FOR SOME  
[00:53:35] NO. AND ALSO THE INCONSISTENCY IN  
[00:53:38] THE RESPONSE TO THE CENSUS DATA FROM  
[00:53:42] COMMUNITIES. RIGHT. AND ESPECIALLY  
[00:53:44] COMMUNITIES WHERE THERE IS A HIGHER RATE  
[00:53:46] OF IMMIGRATION AND IMMIGRANT  
[00:53:48] COMMUNITIES. BUT IN SOME CASES  
[00:53:52] WE DO HAVE ACTUALLY DATA THAT COULD GO  
[00:53:55] TO THE BLOCK LEVEL. AND IN MY  
[00:53:58] CONVERSATIONS WITH COMMUNITY ATTRIBUTES,  
[00:54:00] WE HAVE TALKED ABOUT REALLY CONTINUING  
[00:54:02] TO MOVE IN THAT DIRECTION. AND I  
[00:54:07] THINK IN ALL OF THE OTHER MAPS THAT ARE  
[00:54:09] INFORMING OUR MAP, BECAUSE COMMISSIONER  
[00:54:11] CALKINS POINT ABOUT NOT DUPLICATING  
[00:54:13] EFFORTS, THIS IS A REALLY IMPORTANT ONE.  
[00:54:15] SOME DATA IS ALREADY AVAILABLE, AND THE  
[00:54:18] UW HEALTH DISPARITIES MAP IS ONE THAT  
[00:54:21] INFORMED A LOT OF OUR WORK AND THEY  
[00:54:24] CONTINUE TO MAKE IT MUCH MORE GRANULAR.  
[00:54:29] FOR EXAMPLE, FOR ASTHMA, WHICH IS AN  
[00:54:31] INDICATOR THAT UW JUST ADDED TO THEIR  
[00:54:34] MAPS, YOU CAN NOW GET INFORMATION ABOUT  
[00:54:38] BLOCKS IN KING COUNTY, SO IT'S REALLY  
[00:54:41] GROWING, THE CAPACITY TO DO THAT.  
[00:54:45] YEAH, I'M GLAD TO HEAR THAT.  
[00:54:48] ONE OF THE THINGS I THOUGHT WAS THINKING  
[00:54:49] ABOUT IN TERMS OF THE SOLE SOURCE NATURE  
[00:54:51] OF IT, THERE ARE A LOT OF MAPS OUT  
[00:54:53] THERE, SO I WOULD ASSUME COMMUNITY  
[00:54:56] ATTRIBUTES DIDN'T DO ALL OF THEM. UDELL  
[00:54:58] PROBABLY DID IT ALL IN HALF. YES, THEY  
[00:55:00] DID IT THEIR OWN, BUT I  
[00:55:04] DON'T KNOW WHAT THE DEPTH AND BREADTH OF  
[00:55:06] THAT ERROR. BUT YOUR POINT, THOUGH, IS  
[00:55:09] VERY INTERESTING IN THAT IF WE'RE REALLY  
[00:55:10] LOOKING FOR DISPROPORTIONATELY IMPACTED  
[00:55:13] COMMUNITIES, THEN THOSE ARE THE  
[00:55:14] COMMUNITIES THAT ARE MOST LIKELY TO BE  
[00:55:15] UNDERCOUNTED. YES. SO THERE'S AN OLD  
[00:55:18] SAYING THAT ALL MODELS ARE WRONG,  
[00:55:22] SOME ARE USEFUL. RIGHT.  
[00:55:25] BUT IT'S IMPORTANT TO SORT OF QUALIFY TO  
[00:55:28] SAY IF YOU THINK YOU'RE OVERESTIMATING  
[00:55:31] OR UNDERESTIMATING, IT'S LIKE SORT OF  
[00:55:33] LIKE ARE WE LEANING TO A CONSERVATIVE  
[00:55:35] APPROACH? SO I REALLY THINK WE'RE  
[00:55:37] UNDERESTIMATING TO YOUR POINT. AND SO I  
[00:55:40] THINK IT'S IMPORTANT WHEN WE LOOK AT  
[00:55:41] THESE DISPARITIES THAT WE POINT OUT TO  
[00:55:44] THE BEST OF OUR KNOWLEDGE, BUT WHEN IT  
[00:55:46] COMES TO CENSUS, WE KNOW WHERE WE MOST  
[00:55:49] LIKELY UNDERCOUNT. THAT'S EXACTLY RIGHT  
[00:55:51] BECAUSE FOR EXAMPLE, DATA FROM SCHOOL  
[00:55:53] DISTRICTS ABOUT THE LANGUAGES SPOKEN IN  
[00:55:57] SCHOOLS IN SOUTH KING COUNTY ARE SOME OF  
[00:55:59] THE BEST WAYS, I THINK, TO KNOW ABOUT  
[00:56:01] COMMUNITIES THAT RESIDE IN SOUTH KING  
[00:56:03] COUNTY. ABSOLUTELY. SO LOOKING FOR  
[00:56:05] MULTIPLE FACTORS TO GET THAT INFORMATION  
[00:56:07] BECAUSE IN THE CENSUS WE HAVE SEEN THAT  
[00:56:11] COMMUNITIES HAVE BEEN UNDERCOUNTED.  
[00:56:14] THANK YOU. THANK YOU. COMMISSIONER

[00:56:15] FELLEMAN, COMMISSIONER MOHAMMED, ANY  
[00:56:18] THOUGHTS, QUESTIONS REGARDING THIS ITEM?  
[00:56:24] NO, I'M IN SUPPORTIVE OF THIS ITEM TODAY  
[00:56:26] AND I CONTINUE TO BE REALLY IMPRESSED  
[00:56:28] WITH THE WORK THAT THE OFFICE OF OEDI  
[00:56:31] DOES. THANK YOU. EXCELLENT. THANK YOU SO  
[00:56:33] MUCH, COMMISSIONER MOHAMMED. I'LL CLOSE  
[00:56:36] BY SAYING HOW SUPPORTIVE I AM OF THIS  
[00:56:39] SPECIFIC INITIATIVE, WORKED ON THIS FOR  
[00:56:42] YEARS AND I LIKE FOR US AS AN  
[00:56:46] ORGANIZATION TO BECOME A DATA DRIVEN  
[00:56:49] DECISION MAKER. AND THE FACT IS THAT  
[00:56:52] THIS INDEX THAT WE CREATED THROUGH THE  
[00:56:55] EQUITY MOTION SEVERAL YEARS AGO HAS BEEN  
[00:56:57] INVALUABLE TOOL NOT JUST FOR US  
[00:56:58] INTERNALLY, BUT ALSO, AS YOU STATED,  
[00:57:01] FOR OUR PARTNERS ACROSS THE REGION WHO  
[00:57:03] RELY ON THIS DATA TO MAKE DECISIONS FOR  
[00:57:05] THEMSELVES. AND SO I'M REALLY GLAD THAT  
[00:57:08] THIS IS A RESOURCE NOT JUST FOR US AS A  
[00:57:09] PORT, BUT ALSO FOR OUR PARTNERS ACROSS  
[00:57:11] THE REGION. AND SO THANK YOU SO MUCH FOR  
[00:57:13] YOUR OFFICE. THANK YOU TO COMMUNITY  
[00:57:15] ATTRIBUTES FOR TAKING THIS ON AND I'M  
[00:57:18] VERY GLAD THAT THIS DASHBOARD WILL  
[00:57:22] CONTINUE TO BE UPDATED AS THE YEARS GO  
[00:57:24] ALONG. I THINK ONE OF THE ISSUES THAT WE  
[00:57:26] SEE WITH INITIATIVES LIKE THIS IS THAT  
[00:57:28] WE ALWAYS START STRONG AND THEN IT KIND  
[00:57:30] OF FIZZES OUT AND THE DATA BECOMES  
[00:57:32] OBSOLETE OR OUTDATED. BUT THE FACT THAT  
[00:57:35] WE ARE PUTTING IN THE RESOURCES TO  
[00:57:37] SUSTAIN IT FOR THE SEVERAL YEARS TO COME  
[00:57:39] I THINK WILL REALLY PAY A LOT OF  
[00:57:41] DIVIDENDS IN THE FUTURE. SO THANK YOU  
[00:57:43] VERY MUCH. YES, COMMISSIONER FELLEMAN,  
[00:57:46] THE AGENDA IS SHORT, SO I APPRECIATE IT.  
[00:57:48] YEAH, ONE OF THE THINGS, WE SPENT MUCH  
[00:57:51] OF SATURDAY ON A BOAT AND AROUND WITH  
[00:57:54] EPA OFFICIALS FROM DC FOCUSING ON  
[00:57:58] EJ ISSUES AND IT WAS FASCINATING.  
[00:58:01] ONE OF THE THINGS THAT REALLY STRUCK ME  
[00:58:05] WAS JUST THE AMOUNT OF MONEY THAT IS  
[00:58:07] BEING PUT INTO THEIR PROGRAM. I BELIEVE  
[00:58:10] IT WAS SAID THEIR BUDGET LAST YEAR WAS 6  
[00:58:12] MILLION AND THIS YEAR IS 6 BILLION. AND  
[00:58:16] THEIR CONCERN IS ARE THEY GOING TO BE  
[00:58:18] ABLE TO CUT ENOUGH CHECKS AND THAT THEY  
[00:58:20] GET TO THE COMMUNITIES.  
[00:58:25] FOR SOME OF THEM IT COMES TO THE STATE,  
[00:58:27] THEN THE CITY, THEN THE COMMUNITY. FOR  
[00:58:29] OTHERS OF THESE GRANTS IT GOES STRAIGHT  
[00:58:31] TO THE COMMUNITY. I'M JUST WONDERING  
[00:58:34] SINCE THIS IS A TOOL FOR THE COMMUNITY.  
[00:58:38] IT'S NOT FOR THE COMMUNITY TO DO THE  
[00:58:42] WORK, BUT WE NEED TO GET THE INFORMATION  
[00:58:43] FROM THE COMMUNITY. BUT IT IS TO THEN  
[00:58:46] GUIDE THE WORK. AND THAT WAS ONE OF THE  
[00:58:47] QUESTIONS. EPA, LIKE ANY OTHER FEDERAL  
[00:58:49] AGENCY, IS REALLY CHALLENGED BY TRYING  
[00:58:51] TO DO A COMMUNITY RESPONSIVE PROGRAM  
[00:58:55] WHEN THEY'RE A BIG NATIONAL  
[00:58:56] ORGANIZATION. AND EVEN WITH REGION

[00:59:00] TEN, IT'S LIKE A FOUR STATE REGION. SO  
[00:59:03] WHEN IT LOOKS LIKE THE DIFFERENCE  
[00:59:05] BETWEEN SEATTLE AND SPOKANE, FOUR STATE  
[00:59:07] REGION IS NOT VERY REPRESENTATIVE. AND  
[00:59:09] ONE OF THE PLACES WHICH WAS AND THEY USE  
[00:59:12] AN EQUITY MAP TO DETERMINE WHO IS  
[00:59:15] ELIGIBLE FOR THE MONEY. AND SO ONE OF  
[00:59:17] THE GREATEST DISPARITIES WAS INCOME,  
[00:59:22] RIGHT? SO IT WAS LIKE COST OF LIVING.  
[00:59:25] WELL, OBVIOUSLY IT COSTS A LITTLE BIT  
[00:59:26] MORE TO LIVE HERE THAN IDAHO.  
[00:59:30] AND SO THIS IS  
[00:59:33] A CHALLENGE FOR HOW WE MAKE SURE THAT  
[00:59:35] THE MONEY GETS TO THE COMMUNITIES MOST  
[00:59:37] IN NEED. AND I'M JUST WONDERING WHETHER  
[00:59:41] THE PORT CAN BE HELPFUL IN HAVING THE  
[00:59:43] EPA SPEND THIS MONEY ON PROJECTS LIKE  
[00:59:46] THIS. AND OF COURSE, THERE'S ALWAYS A  
[00:59:49] TIME BUDGET FOR THE FEDERAL AGENCIES TO  
[00:59:52] EXPENSE THIS MONEY. SO I URGE THE OFFICE  
[00:59:55] TO LOOK WITH THE EXECUTIVE AS WAYS THAT  
[00:59:58] WE MIGHT BE ABLE TO HELP REALLY DO A  
[01:00:00] TREMENDOUS AMOUNT OF WORK HERE. AND I  
[01:00:02] ACTUALLY FINALLY GOT TO SEE THE MARITIME  
[01:00:05] HIGH SCHOOL BOAT, AND IT'S,  
[01:00:08] LIKE, PERFECTLY SUITED FOR THE JOB. I  
[01:00:11] JUST THOUGHT IT WAS AND IT HAD CLASS.  
[01:00:14] IT WAS WOODY, AND IT WAS A PONTOON BOAT,  
[01:00:17] BUT WITH ALL THAT ROOM AND THAT THE  
[01:00:18] LAYOUT OF IT WAS OF COURSE,  
[01:00:23] BEATTY KNOWS SOMETHING ABOUT BOATS, BUT  
[01:00:25] THAT WAS JUST A FORTUITOUS THING TO HAVE  
[01:00:27] A BOAT THAT SEEMED TO BE SO WELL SUITED  
[01:00:28] FOR A CLASSROOM TYPE PROGRAM. AND I  
[01:00:32] QUITE FRANKLY, THINK THAT THAT COULD  
[01:00:34] ALSO BE ANOTHER BENEFICIARY OF THIS  
[01:00:36] EFFORT, JUST LIKE DRCC IS POISED TO  
[01:00:39] RECEIVE THIS FUNDING. AND IT SEEMS TO BE  
[01:00:40] THAT PROGRAM COULD BE ANOTHER  
[01:00:42] BENEFICIARY. BUT WE HAVE TO MAKE SURE.  
[01:00:45] NAVIGATING BUREAUCRACY IS A DIFFICULT  
[01:00:47] THING FOR MOST PEOPLE. I THINK WE'RE  
[01:00:49] PRETTY GOOD AT IT, GIVEN WE'RE USED TO  
[01:00:52] IT. ALL RIGHT, THANK YOU VERY MUCH.  
[01:00:54] THANK YOU. SO, MR. FELLEMAN. ALL RIGHT,  
[01:00:56] HEARING NO FURTHER QUESTIONS FOR THIS  
[01:00:57] ITEM. IS THERE A MOTION? IN A SECOND.  
[01:01:01] SO MOVED SECOND. EXCELLENT. THE MOTION  
[01:01:05] WAS MADE AND SECONDED. CLERK HART,  
[01:01:06] PLEASE CALL THE ROLL FOR THE VOTE.  
[01:01:07] COMMISSIONER. THANK YOU. SAY AYE OR NAY  
[01:01:09] WHEN YOUR NAME IS CALLED. NOW BEGINNING  
[01:01:10] WITH COMMISSIONER CALKINS. AYE. THANK  
[01:01:12] YOU. COMMISSIONER FELLEMAN. AYE. THANK  
[01:01:15] YOU. COMMISSIONER MOHAMMED. AYE. THANK  
[01:01:18] YOU. COMMISSIONER CHO. AYE. THANK YOU.  
[01:01:21] FOUR AYES, ZERO NAYS FOR THIS ITEM.  
[01:01:23] EXCELLENT. THANK YOU. THANK YOU. THANK  
[01:01:25] YOU. BOOKDA ALL RIGHT, SO THERE ARE NO  
[01:01:29] PRESENTATIONS OR STAFF REPORTS SCHEDULED  
[01:01:31] FOR TODAY. THAT CONCLUDES OUR BUSINESS  
[01:01:33] MEETING AGENDA FOR THE DAY. ARE THERE  
[01:01:35] ANY CLOSING COMMENTS AT THIS TIME OR

[01:01:36] MOTIONS RELATING TO COMMITTEE REFERRALS  
[01:01:38] FROM COMMISSIONER? ANY COMMENTS?  
[01:01:42] CLOSING COMMENTS? OH, OF COURSE. WHAT DO  
[01:01:44] YOU GIVE ME A CHANCE. I'M NOT GOING TO  
[01:01:45] TALK. ALL RIGHT. SO ANYWAY,  
[01:01:48] I GUESS I WAS REALLY IMPRESSED BY THE  
[01:01:50] PROGRESS WE'RE MAKING ON PFAS. I THINK  
[01:01:52] THAT'S A HUGE UNDERTAKING, AND IT JUST  
[01:01:54] STRUCK PRETTY CLOSE TO HOME WITH THE SAN  
[01:01:56] JUAN ISLANDS, RURAL PLACE THAT  
[01:01:58] FORTUNATELY NOT IN MY DRAINAGE AREA.  
[01:02:01] BUT THESE PEOPLE WHO HAVE GOING TO  
[01:02:04] RETIRE IN THEIR LITTLE PIECE OF PARADISE  
[01:02:06] ALL OF A SUDDEN REALIZE THEY HAVE 600  
[01:02:09] TIMES MORE, AND IT'S NOT EVEN CLEAR THAT  
[01:02:11] THE FIRE STATION IS THE PROBLEM. SO THIS  
[01:02:14] IS OBVIOUSLY A HUGE ISSUE THAT WE HAVE  
[01:02:17] TO MAKE SURE WE CAN ADDRESS IN THE NEAR  
[01:02:19] FUTURE.  
[01:02:23] I THINK THE MOST IMPORTANT THING, I WANT  
[01:02:25] TO SAY CONGRATULATIONS TO STEPHANIE  
[01:02:26] JONES STEVENS, WHO'S NOT EVEN HEARING ME  
[01:02:29] RIGHT NOW, BUT THANK YOU FOR YOUR TAKING  
[01:02:32] ON THE WORK. STEPHANIE JONES STEVENS.  
[01:02:34] ALL RIGHT. THERE YOU GO. ANYWAY, BUT I  
[01:02:37] DO VERY MUCH APPRECIATE THE LEGACY THAT  
[01:02:39] DAVE SWIGGY SAID. I'VE GOTTEN TO KNOW  
[01:02:42] AYE. PRETTY WELL, AND WE'RE LOSING A  
[01:02:44] TREASURE. BUT FOR THE MEANTIME, I WISH  
[01:02:48] YOU GREAT LUCK FINDING ANYBODY TO SERVE  
[01:02:50] IN THOSE SHOES, BUT STEPHANIE WILL DO AN  
[01:02:52] ADMIRABLE JOB IN THE INTERIM. THANK YOU.  
[01:02:55] THANK YOU. COMMISSIONER FELLEMAN,  
[01:02:56] ANYTHING ELSE FROM COMMISSIONERS?  
[01:02:57] COMMISSIONER CALKINS. SURE. I WANTED TO  
[01:03:00] PROVIDE A LITTLE BIT OF COMMENT ON THE  
[01:03:03] TRIP THAT COMMISSIONER HASEGAWA AND I JUST  
[01:03:05] RETURNED FROM. WE WERE IN ABERDEEN,  
[01:03:08] SCOTLAND AND DENMARK,  
[01:03:12] VARIOUS PLACES IN DENMARK FOR NINE DAYS  
[01:03:14] A COUPLE OF WEEKS AGO. GOT BACK ABOUT  
[01:03:16] TEN DAYS AGO TO PRINCIPALLY TO STUDY  
[01:03:19] EUROPEAN OFFSHORE WIND INITIATIVES.  
[01:03:22] CAME BACK WITH KIND OF SOME HIGH LEVEL  
[01:03:24] STUFF. THE MOST IMPORTANT THING TO NOTE  
[01:03:26] IS THAT WE WILL BE DOING A MUCH MORE IN  
[01:03:28] DEPTH STUDY OF THIS ON MAY 24 AT 09:30  
[01:03:32] A.M. THAT WILL BE STREAMED ONLINE. YOU  
[01:03:34] CAN ALSO ATTEND IN PERSON AT THE  
[01:03:35] FABULOUS CENTER IN THE PORT OF TACOMA,  
[01:03:38] IN WHICH WE'RE GOING TO HAVE SOME EXPERT  
[01:03:40] PANELISTS OPPORTUNITY FOR MANAGING  
[01:03:43] MEMBERS OF THE NORTHWEST SEAPORT  
[01:03:44] ALLIANCE TO DISCUSS AND TO ASK  
[01:03:48] ADDITIONAL QUESTIONS. BUT A FEW OF THE  
[01:03:50] THINGS THAT I WANTED TO JUST SHARE AS  
[01:03:53] KIND OF HEADLINES FROM THE TRIP. THE  
[01:03:55] FIRST WAS THAT I THINK WE WERE ALL QUITE  
[01:03:58] IMPRESSED. WELL, LET ME STATE THAT THE  
[01:04:00] DELEGATION WAS A GROUP OF STAKEHOLDERS  
[01:04:06] AND ALSO TRIBAL REPRESENTATIVES VISITING  
[01:04:09] VARIOUS PLACES WHERE OFFSHORE WIND IS  
[01:04:11] ALREADY A PRETTY SIGNIFICANT PART OF THE

[01:04:13] LOCAL ECONOMIES. AND THAT INCLUDED CHAIR  
[01:04:17] FORZMAN, WHO IS THE CHAIR OF THE  
[01:04:20] AFFILIATED TRIBES OF NORTHWEST INDIANS,  
[01:04:23] APRIL SIMS AND KATIE GARROW, WHO ARE THE  
[01:04:28] TOP ELECTED REPRESENTATIVES IN THE  
[01:04:31] WASHINGTON STATE LABOR COUNCIL AND THE  
[01:04:32] KING COUNTY LABOR COUNCIL, A NUMBER OF  
[01:04:34] STATE REPRESENTATIVES AND ALSO SOME  
[01:04:36] COUNTY REPRESENTATIVES FROM SNOHOMISH  
[01:04:39] COUNTY AND THE PORT OF EVERETT. AND THE  
[01:04:43] BIG TAKEAWAYS ONE IS THAT WE SAW THAT A  
[01:04:45] VERY MATURE INDUSTRY IN EUROPE ONSHORE  
[01:04:48] WIND, OF COURSE, IS A COUPLE OF  
[01:04:49] GENERATIONS OLD. OFFSHORE WIND IS OVER  
[01:04:52] 25 YEARS OLD. AND AS A RESULT, THEY HAVE  
[01:04:55] WORKED. OUT A LOT OF THE FIRST MOVER  
[01:04:58] KIND OF DIFFICULTIES IN A NEW INDUSTRY  
[01:05:01] LIKE THIS. WE ALSO HAD AN OPPORTUNITY TO  
[01:05:04] VISIT LOCATIONS THAT ARE ENGAGED IN  
[01:05:07] FLOATING OFFSHORE WIND, WHICH IS A VERY  
[01:05:09] NEW TECHNOLOGY. THERE ARE ABOUT A DOZEN  
[01:05:12] PLATFORMS SO FAR IN THE WORLD, BUT THE  
[01:05:16] TOTAL NUMBER OF PROJECTED TURBINES THAT  
[01:05:18] ARE IN SIGHTING OR PERMITTING RIGHT NOW  
[01:05:21] IS TWO ORDERS OF MAGNITUDE HIGHER OVER  
[01:05:24] THE NEXT FIVE YEARS. SO WE'RE SEEING  
[01:05:26] THAT THE SORT OF HOCKEY STICK GROWTH IN  
[01:05:28] THAT AREA AND THAT'S WHAT WE WOULD SEE  
[01:05:30] ON THE PACIFIC COAST OF THE UNITED  
[01:05:31] STATES, WITH CALIFORNIA HAVING ALREADY  
[01:05:33] ANNOUNCED THAT THEY'RE MOVING FORWARD  
[01:05:34] WITH FIVE DIFFERENT LEASE AREAS. THE  
[01:05:37] OTHER THING WE SAW WAS A DEPTH OF  
[01:05:40] KNOWLEDGE ON THE REAL IMPACTS,  
[01:05:43] BOTH IN TERMS OF ENVIRONMENTAL FACTORS,  
[01:05:46] OTHER INDUSTRY CO USES, AND A  
[01:05:50] CONCERTED EFFORT TO UNDERSTAND HOW TO  
[01:05:52] MITIGATE IMPACTS THAT CANNOT BE AVOIDED  
[01:05:54] AND ALSO AVOID IMPACTS THAT CAN BE  
[01:05:57] AVOIDED AND WHAT THE REMEDIES ARE WHEN  
[01:06:00] THERE IS IMPACT TO EXISTING INDUSTRIES.  
[01:06:02] AND SO BEING ABLE TO BRING BACK SOME OF  
[01:06:04] THOSE BEST PRACTICES TO THE WEST COAST,  
[01:06:07] WE LOOKED INTO A LITTLE BIT THE  
[01:06:09] INTEGRATION OF OTHER TECHNOLOGIES,  
[01:06:10] WHICH IS A REALLY KEY PART OF  
[01:06:13] UNDERSTANDING THE WHY BEHIND THIS. IF WE  
[01:06:15] ARE CONVINCED THAT WE DO NEED RENEWABLE  
[01:06:18] SOURCES OF ENERGY ON THE ELECTRICAL  
[01:06:20] GRID, WE NEED TO FIGURE OUT NOT ONLY  
[01:06:24] HOW TO INTEGRATE THIS MUCH POWER INTO  
[01:06:27] THE WEST COAST GRID, WHETHER IT'S OFF  
[01:06:29] CALIFORNIA, OREGON OR ELSEWHERE. BUT  
[01:06:32] THEN ALSO TO THINK ABOUT WHERE ELSE THIS  
[01:06:34] POWER MIGHT SUPPORT OUR EFFORTS TO  
[01:06:37] ELECTRIFY EVERYTHING OR MOVE THINGS TO  
[01:06:40] RENEWABLE, NON POLLUTING LIQUID  
[01:06:44] FUELS LIKE HYDROGEN. AND I THINK WE ALL  
[01:06:47] WALKED AWAY FEELING LIKE WE ARE IN EARLY  
[01:06:49] DAYS IN THOSE AREAS, THINKING ABOUT HOW  
[01:06:52] YOU CAN INTEGRATE SOMETHING LIKE AN  
[01:06:54] OFFSHORE WIND PARK INTO THE  
[01:06:57] ELECTROLYZING PROCESS TO MAKE HYDROGEN



[01:07:00] AND WHERE THE DIFFERENT ELEMENTS OF THAT  
[01:07:02] NEED TO TAKE PLACE. IT VERY MUCH FEELS  
[01:07:05] LIKE A MOONSHOT. THIS IS A VERY  
[01:07:07] TECHNOLOGICALLY BIG HILL TO CLIMB.  
[01:07:11] AND YET, AT THE END OF THE DAY, I THINK  
[01:07:13] IN OUR LAST MEETING, OUR DEBRIEF, AS WE  
[01:07:16] WERE HEADED HOME, I THINK THERE WAS A  
[01:07:18] GREAT SENSE OF OPTIMISM ABOUT WHAT THIS  
[01:07:20] WOULD MEAN FOR REAL CLIMATE ACTION, FOR  
[01:07:23] AN OPPORTUNITY TO SHIFT THE FOCUS OF THE  
[01:07:27] US. ENERGY INDUSTRY FROM HOUSTON, WHERE  
[01:07:29] IT'S DOMINATED BY FOSSIL FUELS, TO THE  
[01:07:31] WEST COAST, WHERE WE HAVE AN OPPORTUNITY  
[01:07:35] TO LEAD ON RENEWABLE ENERGY IN A VARIETY  
[01:07:37] OF DIFFERENT WAYS. AND SO I'M LOOKING  
[01:07:40] FORWARD TO THE 24TH AND OPENING UP THAT  
[01:07:42] CONVERSATION TO THE MANAGING MEMBERS AND  
[01:07:44] UNDERSTANDING HOW OUR PORTS, WELL,  
[01:07:47] MORE BROADLY, HOW WASHINGTON PORTS CAN  
[01:07:49] SUPPORT THE PACIFIC COAST SUPPLY CHAIN  
[01:07:52] FOR OFFSHORE WIND IN PLACES LIKE  
[01:07:54] CALIFORNIA. THANKS FOR THE TIME. THANKS  
[01:07:56] FOR THE SUMMARY, COMMISSIONER CALKINS.  
[01:07:57] APPRECIATE IT. SOUNDS LIKE AN AWESOME  
[01:08:00] TRIP. ANY OTHER COMMENTS?  
[01:08:03] EXECUTIVE DIRECTOR METRUCK, ANY CLOSING  
[01:08:05] COMMENTS FROM YOU TODAY?  
[01:08:09] THANKS, COMMISSIONER. I THINK JUST ONE  
[01:08:11] OTHER THING I WANT TO MENTION IS THAT AT  
[01:08:13] A MEETING THIS WEEK WITH DEBORAH SMITH  
[01:08:15] FROM SEATTLE CITY LIGHT, WHICH JUST MADE  
[01:08:19] ME THINK ABOUT THE ELECTRIFICATION.  
[01:08:20] SHE'S MOVING ON, BUT PART OF THE MEETING  
[01:08:22] WAS TO THANK HER FOR HER GREAT  
[01:08:23] PARTNERSHIP WITH THEM ON THE EFFORTS  
[01:08:25] THAT WE'RE DOING ON ELECTRIFICATION OF  
[01:08:26] THE MARITIME INDUSTRY AND LOOKING AT  
[01:08:28] THAT, BUT ALSO WITH THE STAFF ON  
[01:08:30] CONTINUING THOSE CONNECTIONS IN OUR WORK  
[01:08:35] ON THE MCAP AND OUR OTHER WATERFRONT  
[01:08:37] ELECTRIFICATION PLAN. SO I SHOULD HAVE  
[01:08:39] MENTIONED THAT IN MY EXECUTIVE DIRECTOR  
[01:08:41] REPORT. BUT IT'S IMPORTANT TO HAVE THAT  
[01:08:42] CONTINUITY THINKER FOR LEADERSHIP TO  
[01:08:45] THIS POINT. WE ALSO DISCUSSED WIND, AND  
[01:08:47] THAT'S WHAT REMINDED ME OF THAT  
[01:08:48] COMMISSIONER, OFFSHORE WIND. AND IT'S  
[01:08:50] THINKING BEYOND WHERE WE ARE WITH OUR  
[01:08:53] NEEDS AND DEMAND FOR TODAY, BUT FOR THE  
[01:08:55] FUTURE AS WELL, MAKING SURE THAT WE'RE  
[01:08:56] ALL TIED INTO THAT. SO I JUST THOUGHT  
[01:08:58] THAT WOULD BE GOOD TO MENTION, MAKE SURE  
[01:08:59] WE HAVE THAT CONTINUITY GOING. SURE,  
[01:09:01] COMMISSIONER. FELLEMAN SO ONE OF THE  
[01:09:04] THINGS IS HAVING THE POWER, THEN GETTING  
[01:09:06] THE POWER TO THE RIGHT PLACE IS THE  
[01:09:07] OTHER PART OF THAT. AND THAT THE NAVY  
[01:09:11] RIGHT NOW. I KNOW A LOT OF THE IN THE  
[01:09:12] NDAA, THERE WAS A LOT OF DISCUSSIONS  
[01:09:15] ABOUT MAINTAINING THESE BASES AS  
[01:09:18] AUTONOMOUS IN THE TIME OF CHAOS.  
[01:09:21] AND I KNOW WHEN WE WERE GETTING THE  
[01:09:23] SUSTAINABLE AVIATION PILOT PROJECT IN

[01:09:25] PLACE, IT WAS HARD TO NAVIGATE AROUND  
[01:09:29] HOW MUCH THAT FOCUS EXISTED. AND SO  
[01:09:31] THESE MICRO GRIDS ARE SOMETHING THAT THE  
[01:09:33] DOD IS INVESTING IN SIGNIFICANTLY. AND  
[01:09:36] TO THE DEGREE THAT THE PORT ITSELF CAN  
[01:09:38] LOOK AT ITSELF AS A MICRO GRID, I THINK  
[01:09:41] THAT COULD BE VERY HELPFUL AS THE JUICE  
[01:09:42] STARTS FLOWING. THANK YOU.  
[01:09:46] GREAT. ALL RIGHT, HEARING NO FURTHER  
[01:09:48] COMMENTS AND HAVING NO FURTHER BUSINESS,  
[01:09:50] IF THERE'S NO OBJECTION, WE ARE  
[01:09:52] ADJOURNED AT EXACTLY 1:13 P.M.. THANK  
[01:09:55] YOU ALL.

END OF TRANSCRIPT